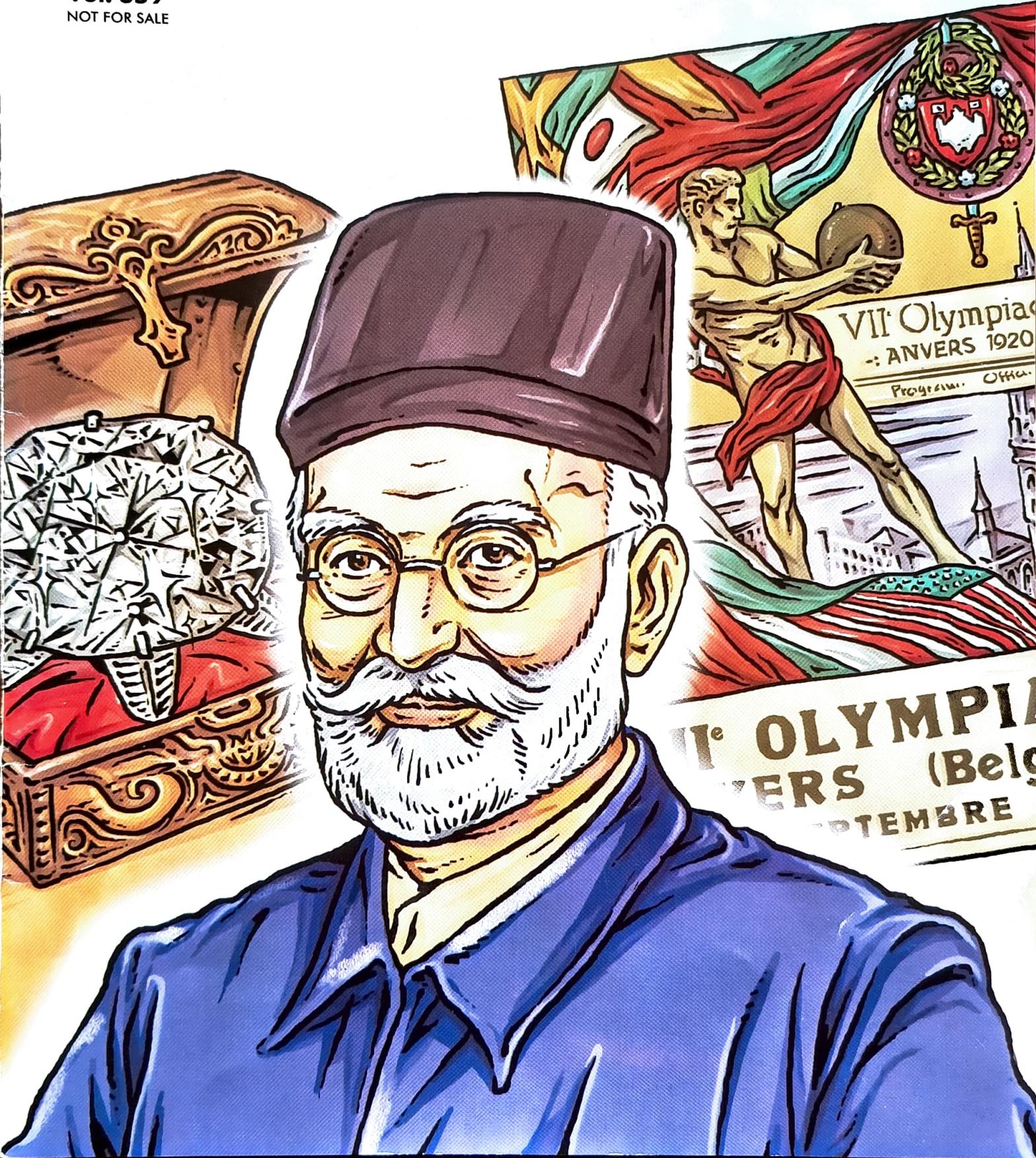




# DORABJI TATA

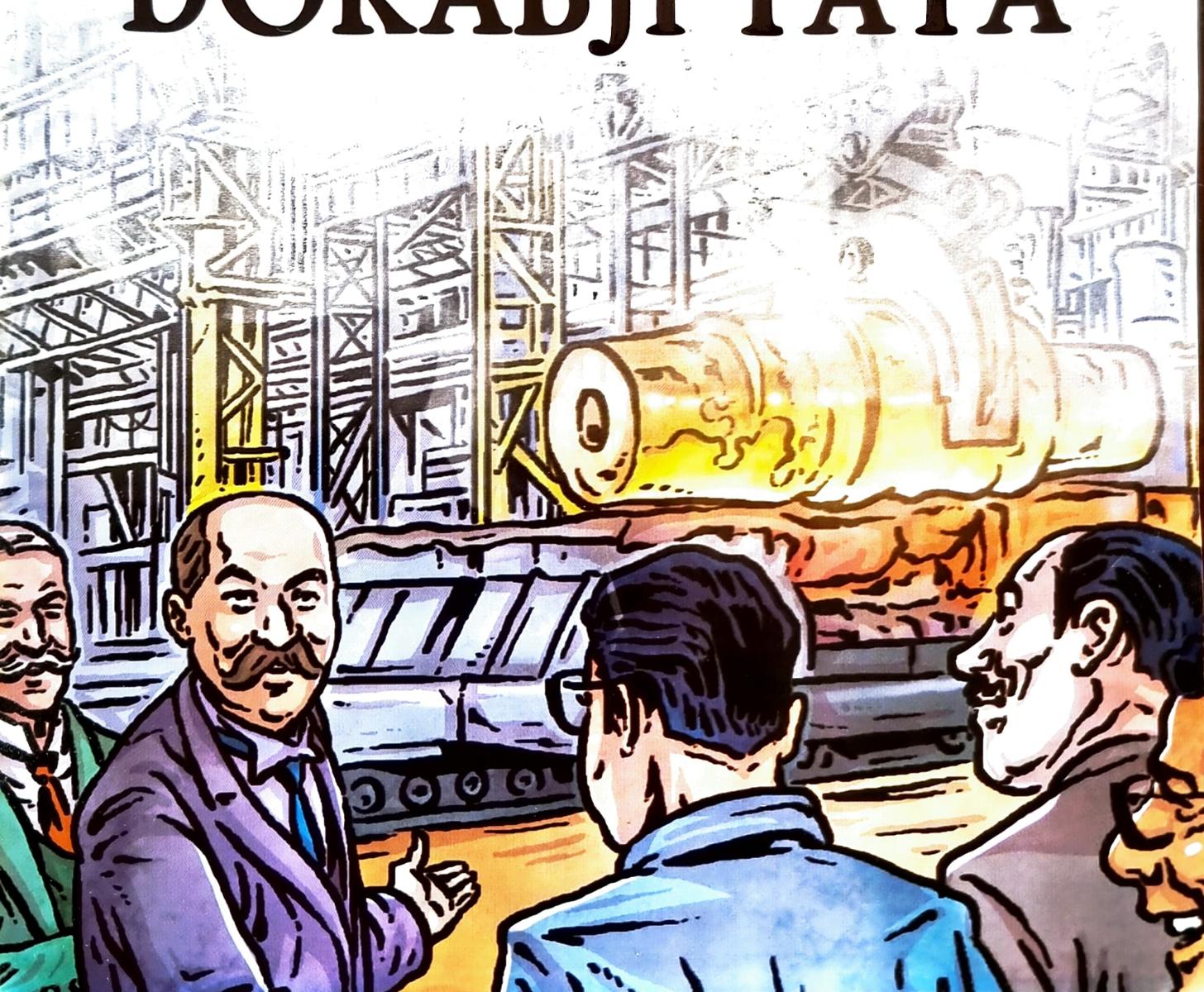
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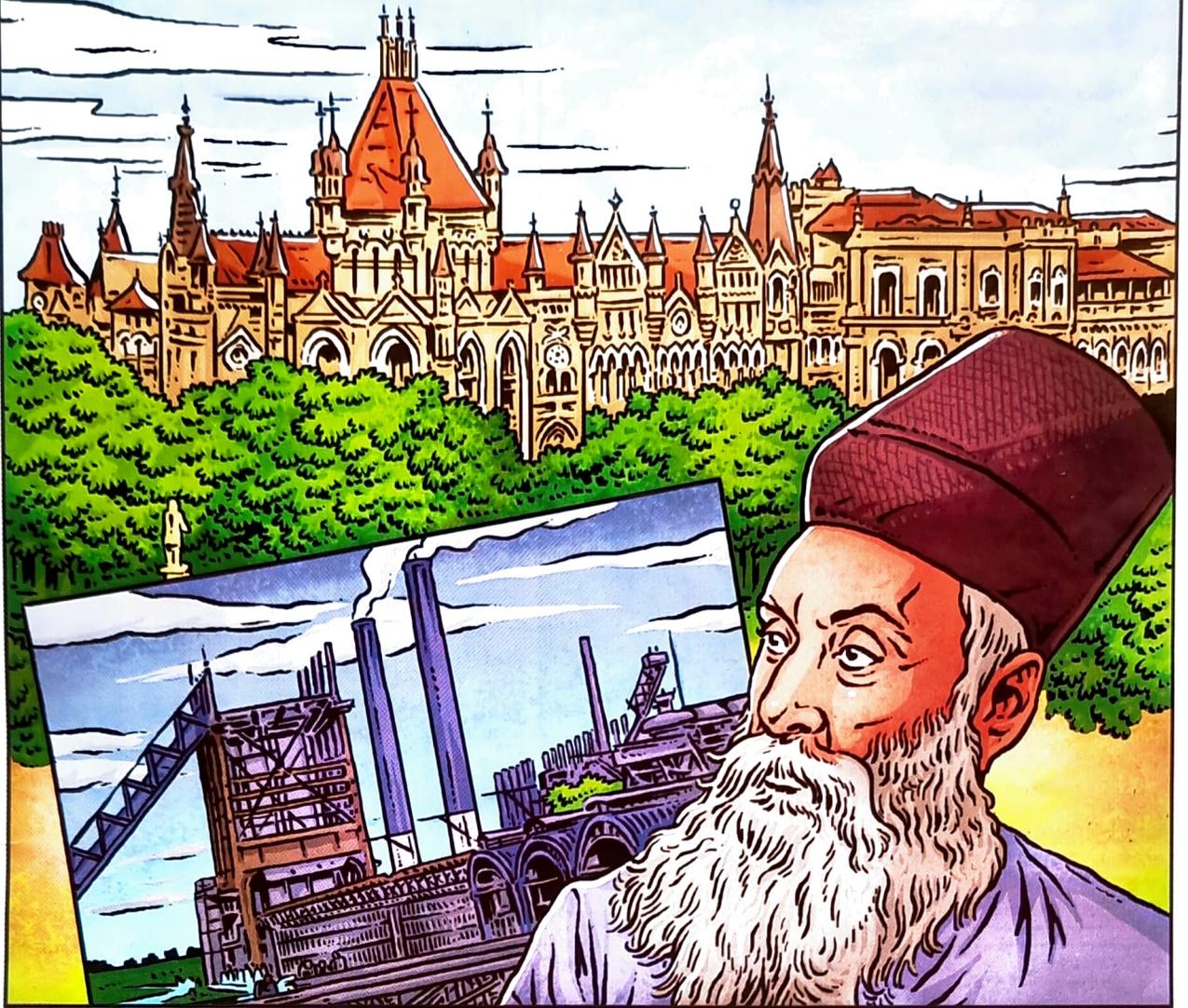




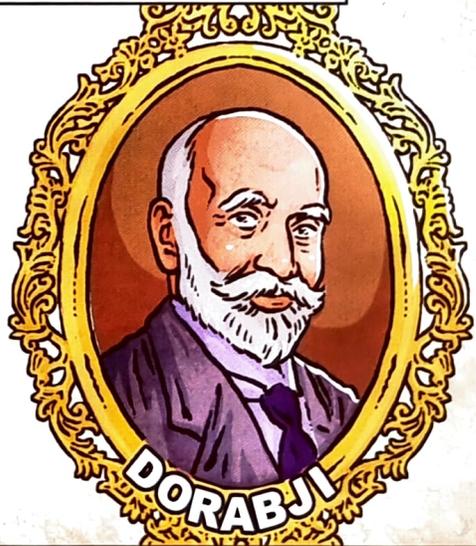
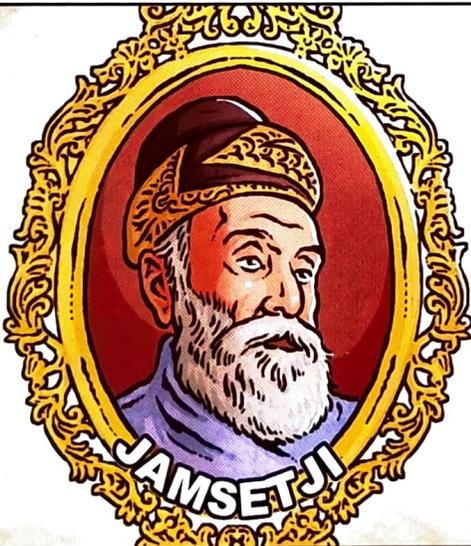
# DORABJI TATA



PIONEERS OF INDUSTRY IN INDIA, THE TATAS SURELY NEED NO INTRODUCTION. EVER SINCE THE FIRST TRADING COMPANY WAS FOUNDED BY JAMSETJI TATA IN 1868, THE TATAS HAVE ASPIRED TO ESTABLISH INDIA AS AN ECONOMICALLY AND INTELLECTUALLY SELF-RELIANT NATION.



JAMSETJI, 'THE MAN WHO SAW TOMORROW', WAS BLESSED WITH FAMILY WHO RESPECTED AND SHARED HIS VISION. HIS SONS, DORAB AND RATAN, AND COUSIN, R.D. TATA, WERE PARTICULARLY INSTRUMENTAL IN FULFILLING HIS DREAMS. BUT THESE DREAMS PRIMARILY CAME TO LIFE BECAUSE OF THE EFFORTS OF HIS ELDER SON, SIR DORABJI TATA.



DORAB WAS BORN TO JAMSETJI AND HEERABAI TATA ON 27 AUGUST, 1859.

MY SON! MAY YOU GROW UP TO BE BRAVE, TRUTHFUL...

...AND COMPASSIONATE.

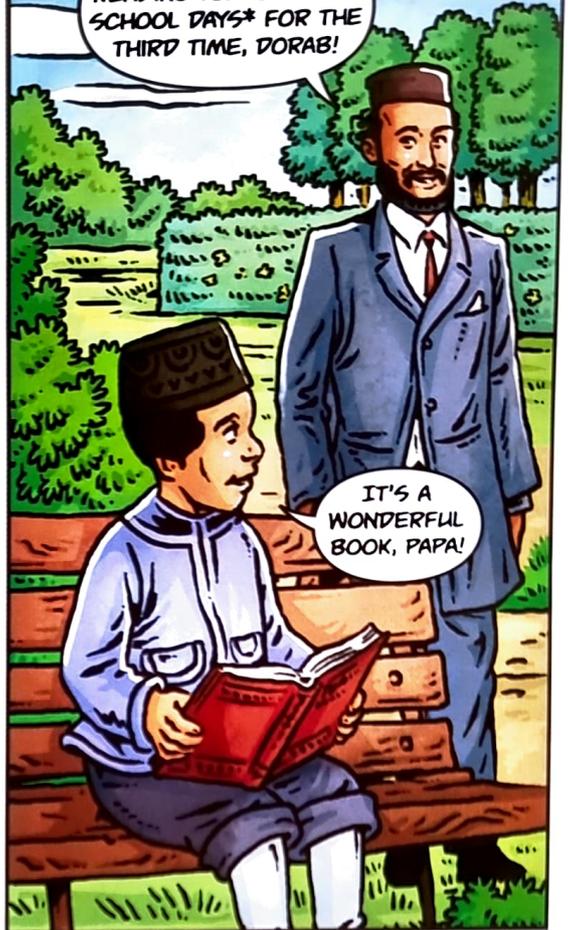


ANOTHER SON, RATAN, WAS BORN TO THE COUPLE IN 1871. THAT SAME YEAR, THEIR ONLY DAUGHTER, DHUNBAI, PASSED AWAY AT THE AGE OF 10.

AS PART OF A LIBERAL AND EDUCATED FAMILY, DORAB WAS ENCOURAGED TO READ AS MANY BOOKS AS POSSIBLE.

I SEE YOU ARE READING TOM BROWN'S SCHOOL DAYS\* FOR THE THIRD TIME, DORAB!

IT'S A WONDERFUL BOOK, PAPA!



DORAB WAS BROUGHT UP WITH ALL THE COMFORTS AVAILABLE IN A WELL-TO-DO HOUSEHOLD. HE GREW UP STRONG AND FEARLESS. ONCE, JAMSETJI WAS AT HIS DESK, WHEN —

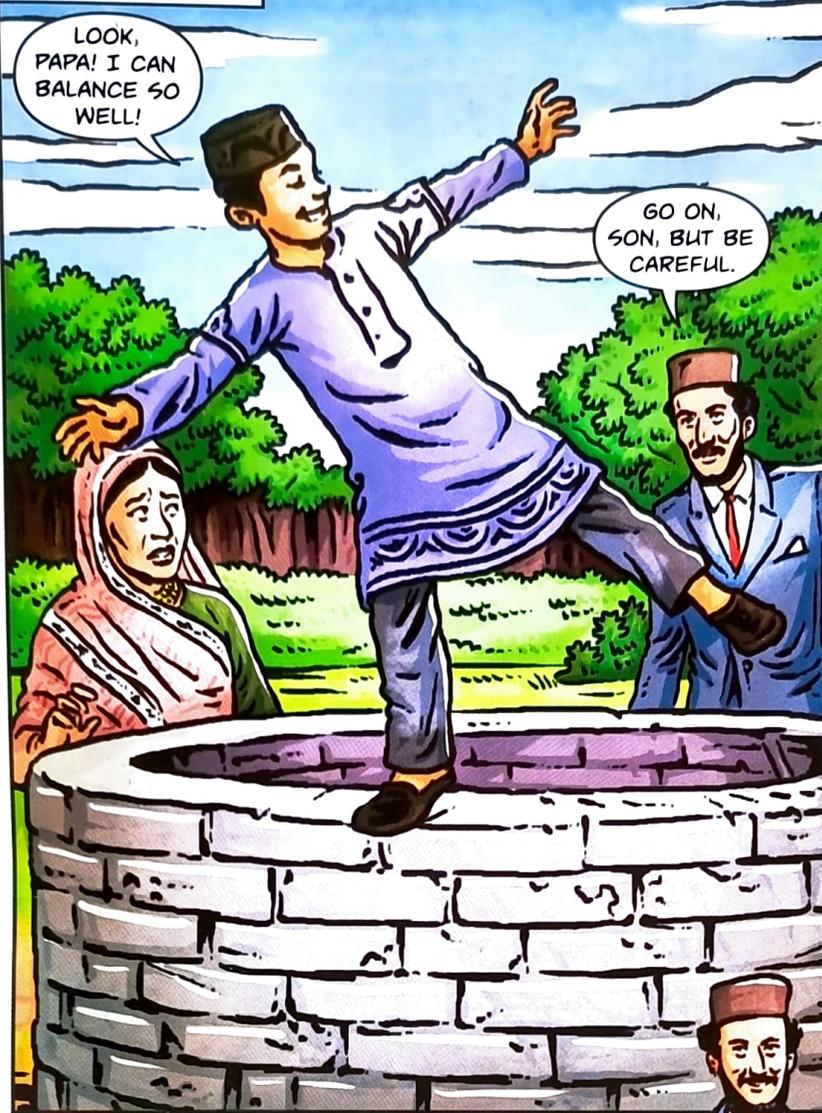
I WONDER WHAT THE BOY IS UP TO.

GET OFF, DORAB! YOU WILL FALL!



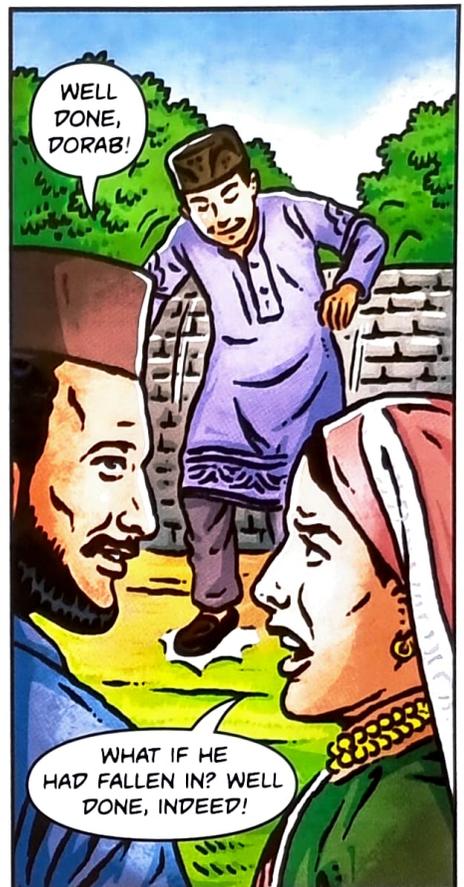
\*WRITTEN BY THOMAS HUGHES, THE BOOK IS SET IN RUGBY SCHOOL, AN ENGLISH PUBLIC SCHOOL.

WHEN HE RAN OUT —



LOOK, PAPA! I CAN BALANCE SO WELL!

GO ON, SON, BUT BE CAREFUL.



WELL DONE, DORAB!

WHAT IF HE HAD FALLEN IN? WELL DONE, INDEED!

JAMSETJI WAS AN INDULGENT FATHER WHO ENCOURAGED HIS SONS TO BE ATHLETIC AND ADVENTUROUS. THIS NOURISHED DORAB'S RISK-TAKING ABILITY AND HIS LOVE FOR SPORTS.

ONE EVENING, WHEN DORAB WAS WITH HIS FATHER AND GRANDFATHER, NUSSERWANJI —



PAPA, I WANT TO GO TO AN ENGLISH PUBLIC SCHOOL LIKE TOM BROWN DID.

HA HA! ALL RIGHT. I'LL SEE WHAT CAN BE DONE.

HUH!

NUSSERWANJI WAS VERY PROTECTIVE OF DORAB.



ALL RIGHT, FATHER. DORAB CAN GO FOR TWO YEARS TO THE PROPRIETARY HIGH SCHOOL HERE IN BOMBAY\*. I WILL SEND HIM TO ENGLAND AFTER THAT.

DORAB WAS SENT TO ENGLAND BUT NOT TO A PUBLIC SCHOOL. HE WAS TUTORED PRIVATELY IN KENT AND AT 18, HE JOINED GONVILLE AND CAIUS COLLEGE IN CAMBRIDGE UNIVERSITY.



HERE YOU ARE! DO WELL, MY BOY.

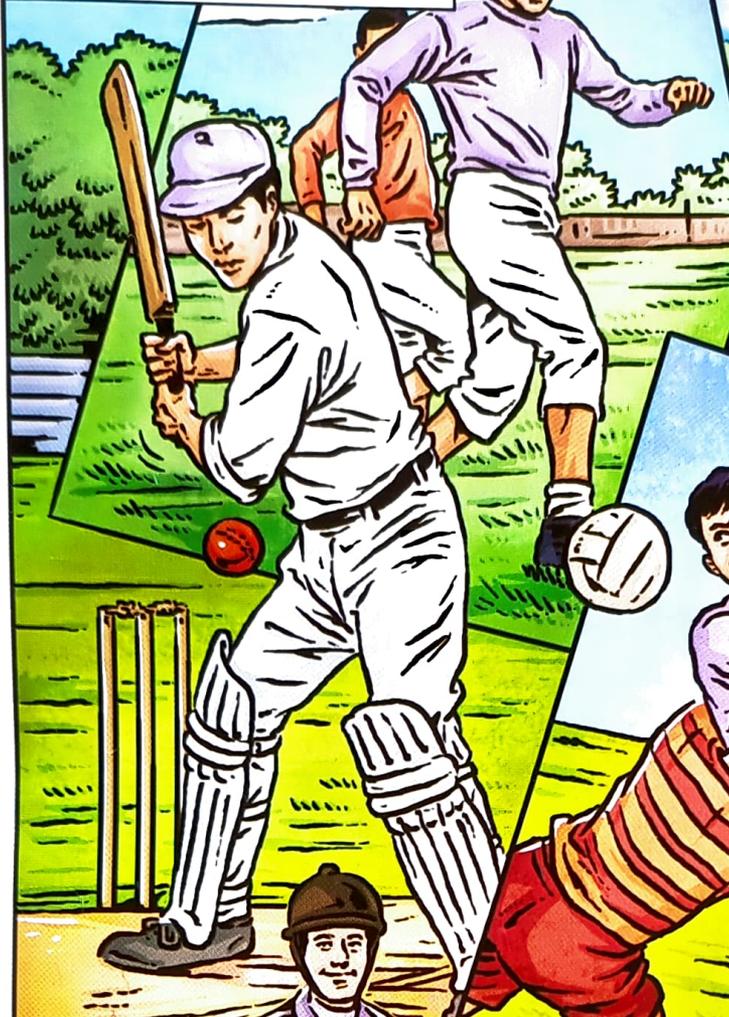
STRICT PARENTAL GUIDANCE CONTINUED EVEN WHEN DORAB WAS AT CAMBRIDGE.



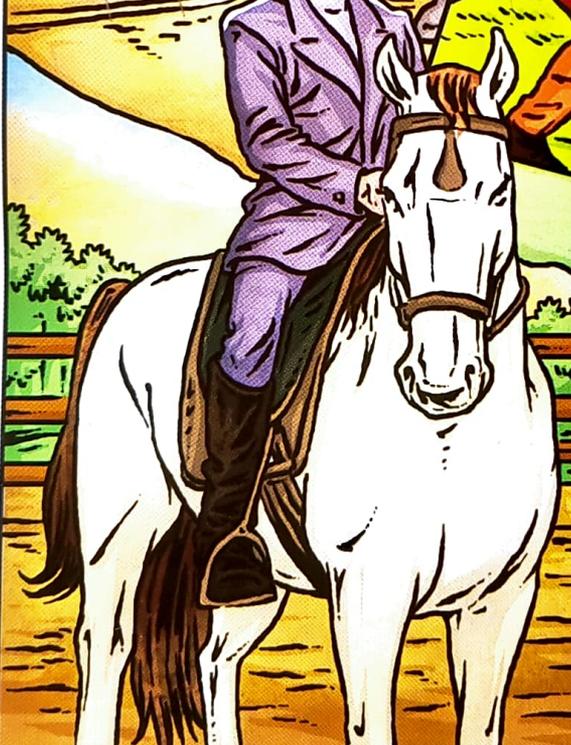
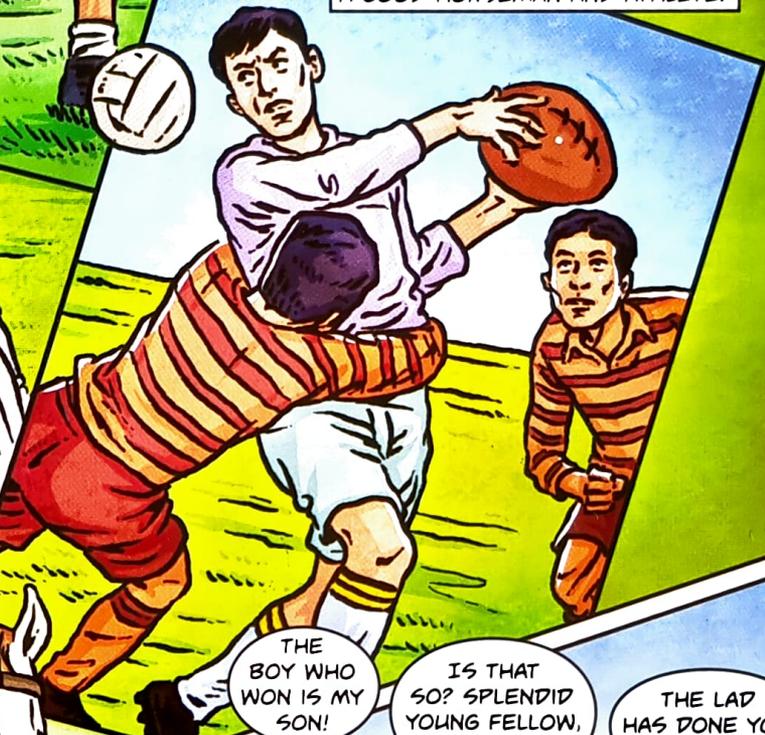
YOU WILL NOT GET A REGULAR ALLOWANCE FROM ME, DORAB. BUT AS LONG AS YOU ARE CAREFUL, YOU CAN SPEND FROM MY PURSE.

\*NOW MUMBAI

DORAB DISCOVERED HIS LOVE AND APTITUDE FOR SPORTS WHILE STUDYING IN CAMBRIDGE. HE PLAYED CRICKET, FOOTBALL AND RUGBY.



HE ALSO PLAYED TENNIS, ROWED FOR THE COLLEGE TEAM AND WAS A GOOD HORSEMAN AND ATHLETE.



THE BOY WHO WON IS MY SON!

IS THAT SO? SPLENDID YOUNG FELLOW, JAMSETJI!

THE LAD HAS DONE YOU PROUD.



DORAB SPENT TWO YEARS IN CAMBRIDGE AND RETURNED TO INDIA IN 1879, ON HIS GRANDFATHER'S INSISTENCE. AFTER GRADUATING FROM ST XAVIER'S COLLEGE, BOMBAY, IN 1882, HE JOINED THE BOMBAY GAZETTE TO TRAIN AS A JOURNALIST.

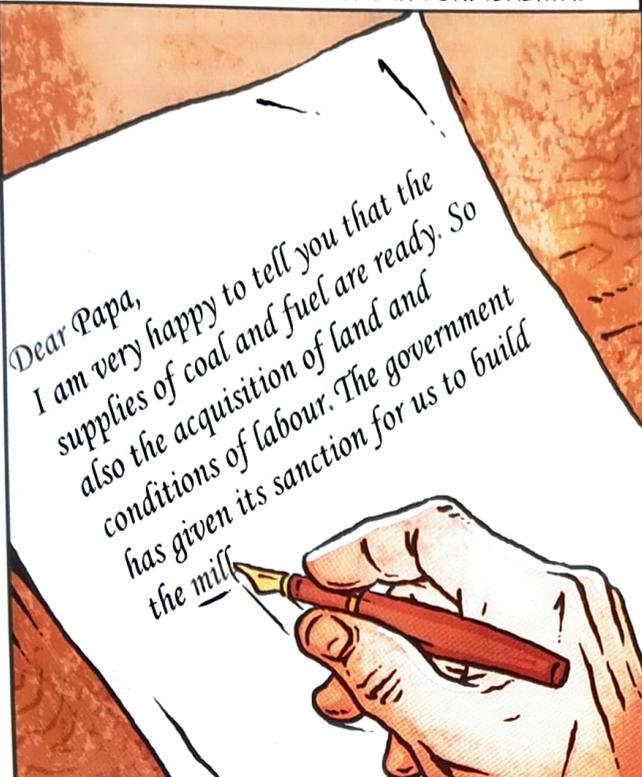


JAMSETJI TATA HAD FOUNDED A TRADING COMPANY WAY BACK IN 1868, WHICH WAS FOLLOWED BY HIS FIRST COTTON MILL IN 1869. IN 1877, HE SET UP THE EMPRESS MILLS IN NAGPUR. NOW, IN 1884 —



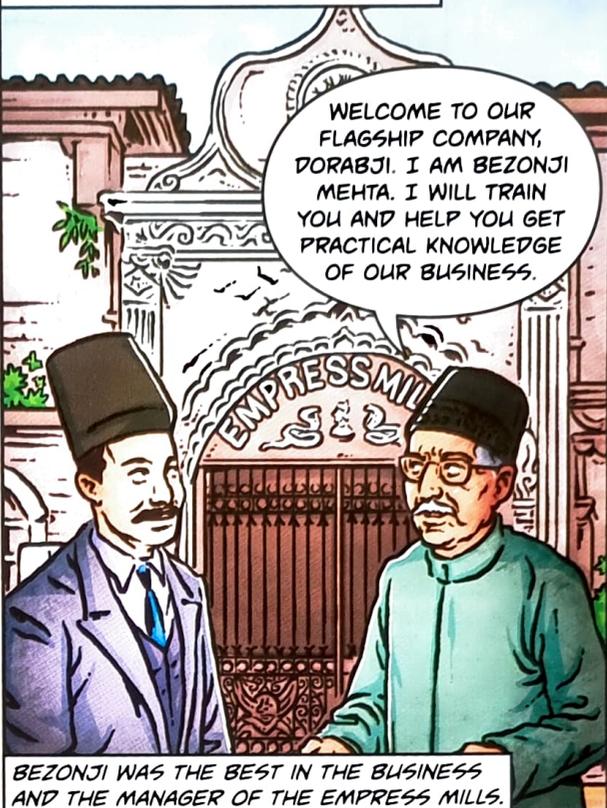
\*NOW PUDUCHERRY

PROUD AND HAPPY, 25-YEAR-OLD DORAB SOON MADE THE NECESSARY ARRANGEMENTS IN PONDICHERRY.



JAMSETJI WAS VERY PLEASED WITH THE SWIFTNES OF DORAB'S ACTIONS.

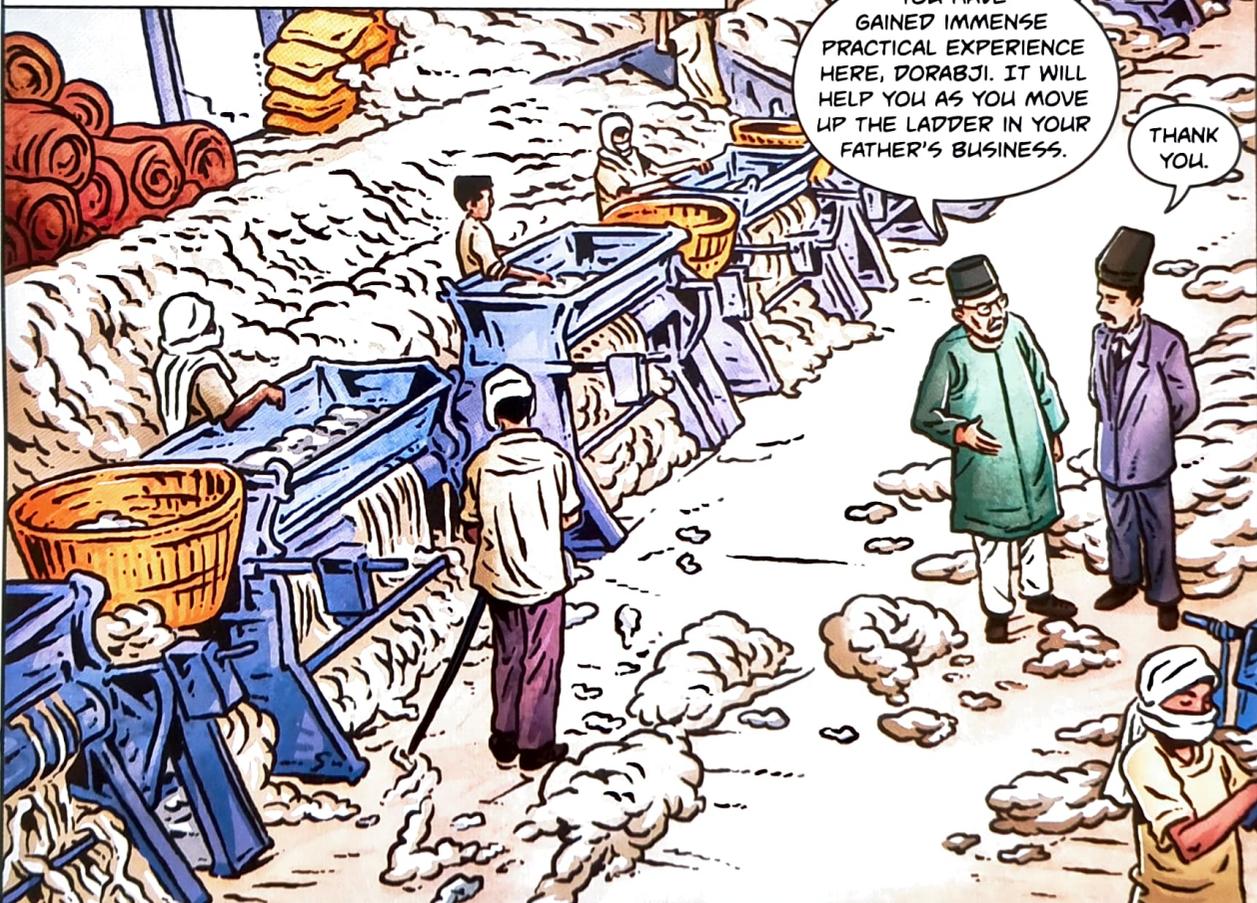
HOWEVER, THE PROJECT HAD TO BE ABANDONED. DORAB WAS THEN SENT TO THE EMPRESS MILLS IN NAGPUR.



WELCOME TO OUR FLAGSHIP COMPANY, DORABJI. I AM BEZONJI MEHTA. I WILL TRAIN YOU AND HELP YOU GET PRACTICAL KNOWLEDGE OF OUR BUSINESS.

BEZONJI WAS THE BEST IN THE BUSINESS AND THE MANAGER OF THE EMPRESS MILLS.

DURING HIS STAY IN NAGPUR, DORAB WAS GIVEN CHARGE OF SETTING UP A COTTON GINNING\* FACTORY. IN A SHORT TIME —



YOU HAVE GAINED IMMENSE PRACTICAL EXPERIENCE HERE, DORABJI. IT WILL HELP YOU AS YOU MOVE UP THE LADDER IN YOUR FATHER'S BUSINESS.

THANK YOU.

\*GINNING IS THE PROCESS BY WHICH THE SEEDS ARE SEPARATED FROM COTTON.

IN 1887, JAMSETJI TATA CONVERTED HIS BUSINESS INTO A COMPANY.

MY NEW COMPANY SHALL BE CALLED TATA AND SONS. MY COUSIN, RATAN DADABHOY TATA, AND BOTH MY SONS, DORAB AND RATAN, WILL BE PARTNERS IN THE COMPANY.

IT WAS A GOOD ARRANGEMENT. R.D.\* WAS IN CHARGE OF INTERNATIONAL ASPECTS AND RATAN, WHO WAS STILL A YOUNG BOY, JOINED THE FIRM ONLY IN 1896, LEAVING DORAB TO WORK CLOSELY WITH HIS FATHER.

ONE OF JAMSETJI'S CHERISHED DREAMS WAS TO SET UP A WORLD-CLASS INSTITUTE OF HIGHER LEARNING IN INDIA. AFTER NEGOTIATIONS, HE WAS INVITED BY THE DIWAN OF MYSORE TO SET UP THE INSTITUTE. JAMSETJI FOUND MORE THAN FINANCIAL HELP ON ONE OF HIS TRIPS.

WE HAVE BEEN OFFERED 371 ACRES OF LAND AND MONEY TO BUILD THE INSTITUTE. YOU HAVE TO GO TO MYSORE TO FINALISE IT...

AS ANTICIPATED BY JAMSETJI, WHEN DORAB WENT FOR TEA, HE MET 18-YEAR-OLD MEHERBAI BHABHA, HORMUSJI'S DAUGHTER. JAMSETJI HAD RECOGNISED IN HER, A PERFECT PARTNER FOR HIS SON.

MY FATHER TELLS ME THAT YOU ARE AN EXCELLENT TENNIS PLAYER, MEHRI.

I AM NOT A PATCH ON YOU. I HEAR YOU EXCELLED IN ALL KINDS OF SPORT AT CAMBRIDGE.

...OH...AND WHILE YOU'RE THERE, DORAB, DO VISIT HORMUSJI BHABHA<sup>A</sup> AND HAVE A CUP OF TEA WITH HIM.

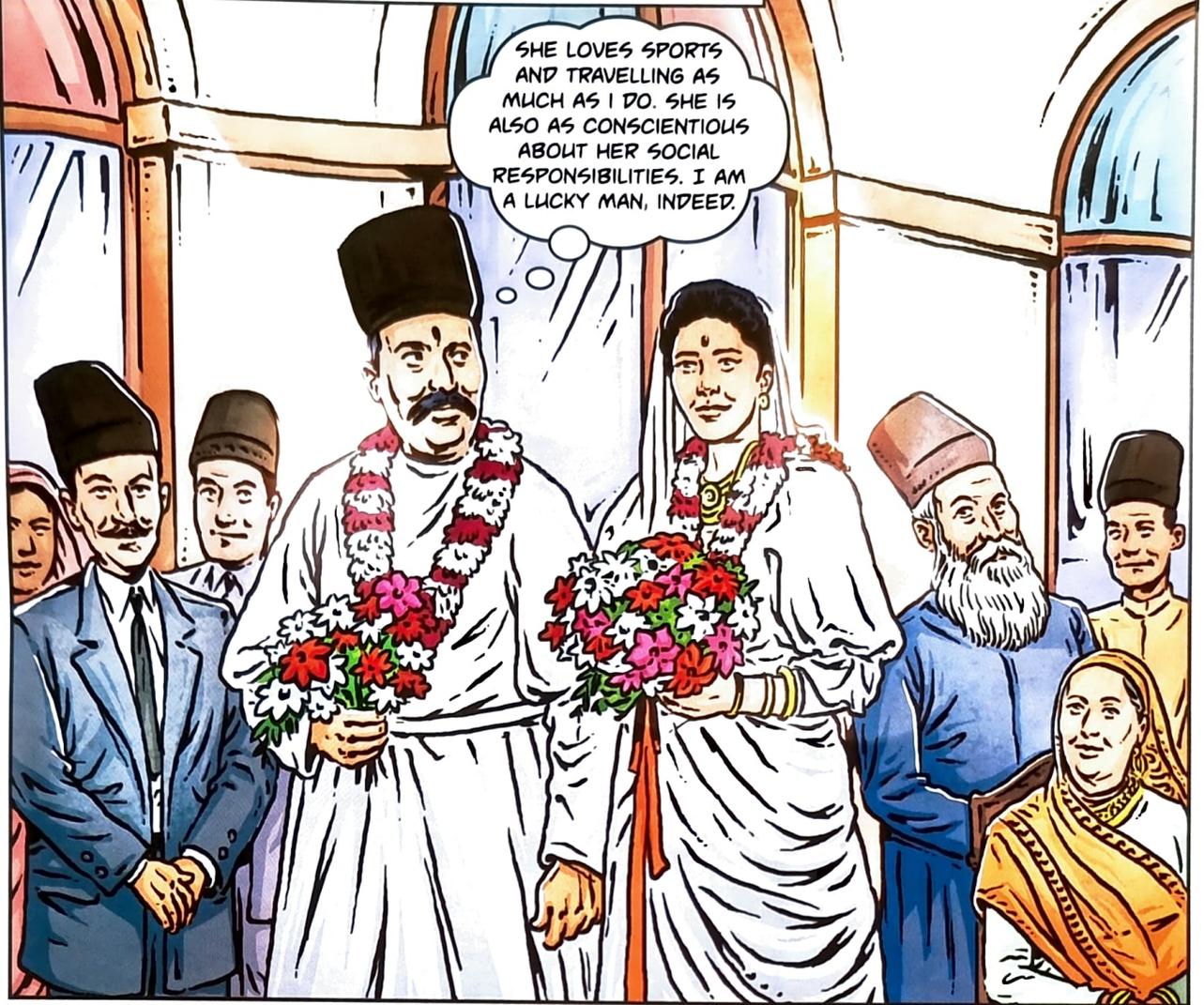
I'LL DO THAT, PAPA.

DORAB WAS OBLIVIOUS OF HIS FATHER'S PLANS!

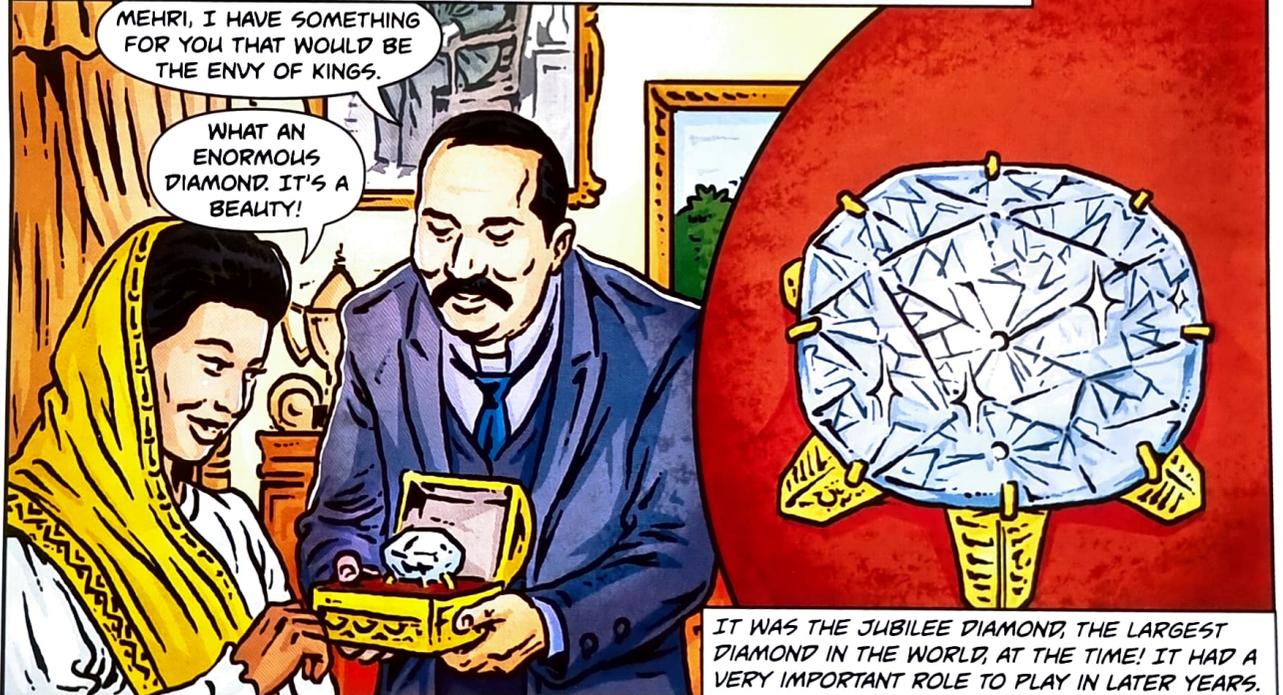
\*RATAN DADABHOY TATA (FATHER OF J.R.D. TATA) WAS OFTEN CALLED BY HIS INITIALS, R.D.

<sup>A</sup>A THINKER AND EDUCATOR WHO WAS THEN THE INSPECTOR GENERAL OF EDUCATION IN MYSORE STATE.

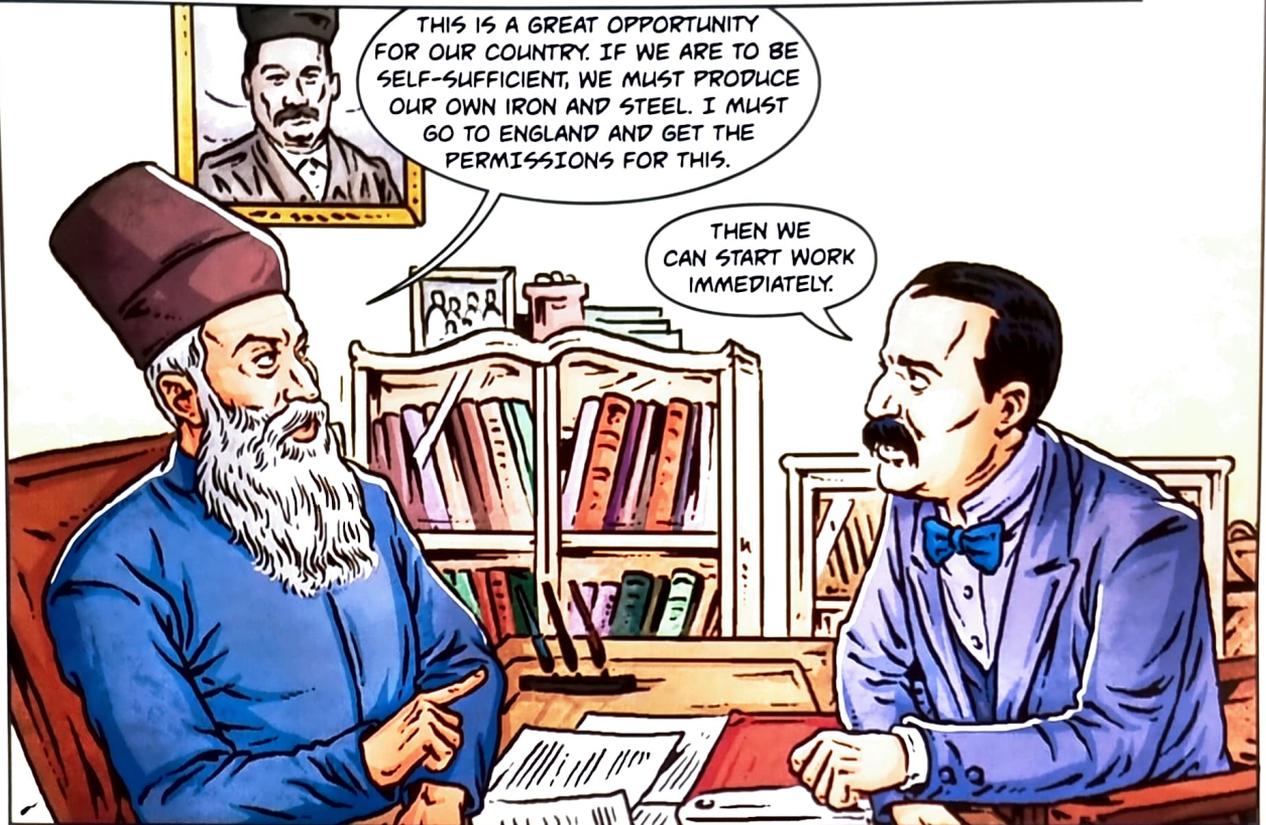
IT WAS LOVE AT FIRST SIGHT FOR DORAB. THE COUPLE GOT MARRIED ON VALENTINE'S DAY, 14 FEBRUARY, 1898. HE WAS 39, SHE WAS 19.



DEEPLY IN LOVE WITH HIS BRIGHT AND BEAUTIFUL WIFE, DORAB LAVISHED HER WITH GIFTS.



WHILE THE SENTIMENT OF SWARAJYA OR SELF-RULE WAS GRIPPING INDIA, JAMSETJI TATA HAD HIS OWN DREAMS — TO MAKE INDIA SELF-RELIANT IN IRON AND STEEL AND TO PROVIDE CLEAN ELECTRIC POWER TO BOMBAY. IN 1899, WHEN MINING LAWS WERE LIBERALISED IN BRITISH INDIA —



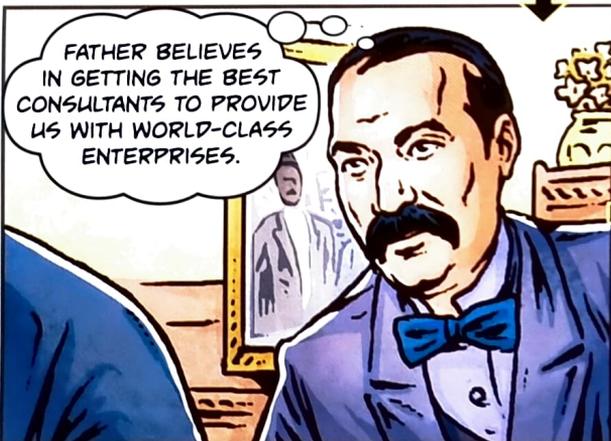
THIS IS A GREAT OPPORTUNITY FOR OUR COUNTRY. IF WE ARE TO BE SELF-SUFFICIENT, WE MUST PRODUCE OUR OWN IRON AND STEEL. I MUST GO TO ENGLAND AND GET THE PERMISSIONS FOR THIS.

THEN WE CAN START WORK IMMEDIATELY.



WE WILL ALSO NEED AN EXPERT GEOLOGIST TO FIND IRON DEPOSITS HERE. I WILL FIRST GO TO AMERICA AND LOOK FOR THE BEST.

THE NECESSARY PAPERWORK WAS SOON IN PLACE BUT FINDING SUFFICIENT RAW MATERIAL (ORE) PROVED TO BE A DIFFICULT TASK. THOUGH RENOWNED GEOLOGISTS WERE BEING CONSULTED, DORAB WAS NOT ONE TO SIT BACK AND WAIT FOR RESULTS.



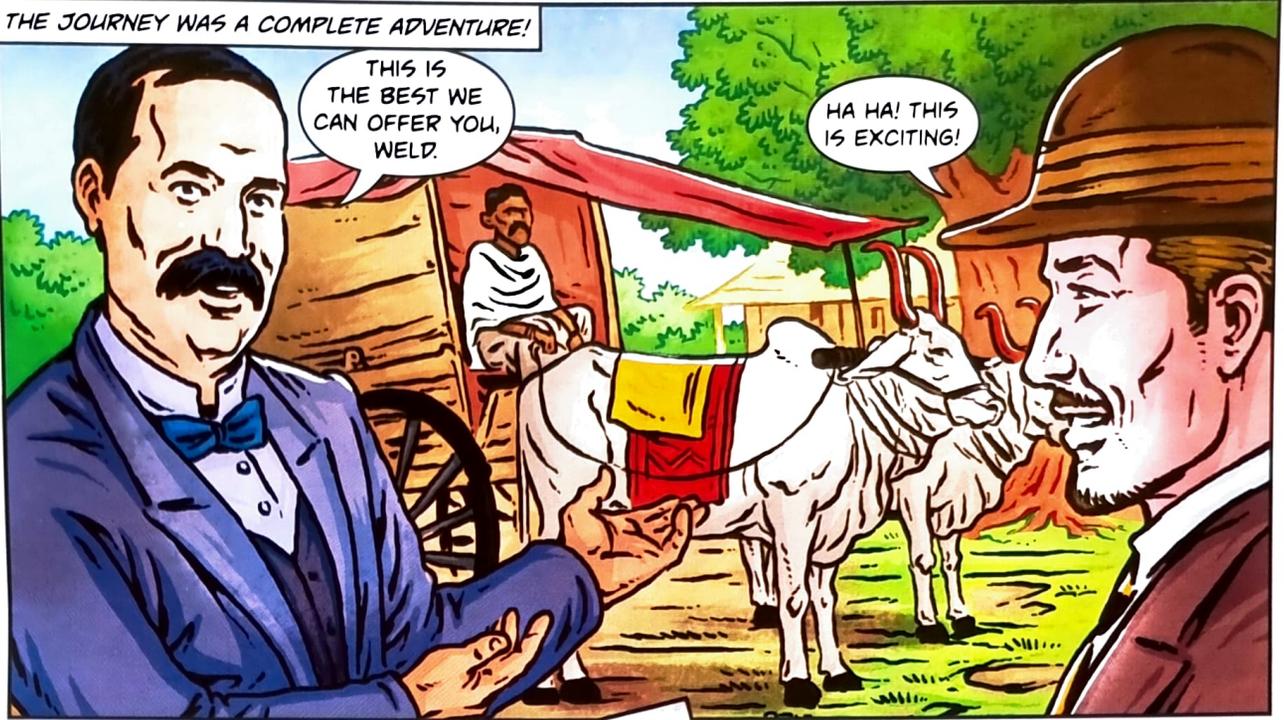
FATHER BELIEVES IN GETTING THE BEST CONSULTANTS TO PROVIDE US WITH WORLD-CLASS ENTERPRISES.



THIS MIGHT SEEM DAUNTING, MR WELD, BUT I'M HERE TO TAKE CARE OF YOU!

EMINENT GEOLOGIST, C.M. WELD, DORAB AND HIS COUSIN, SHAHPURJI SAKLATVALA, WERE ON THEIR WAY TO CHANDA IN CENTRAL INDIA, TO LOOK FOR COAL AND IRON ORE.

THE JOURNEY WAS A COMPLETE ADVENTURE!



THIS IS THE BEST WE CAN OFFER YOU, WELD.

HA HA! THIS IS EXCITING!

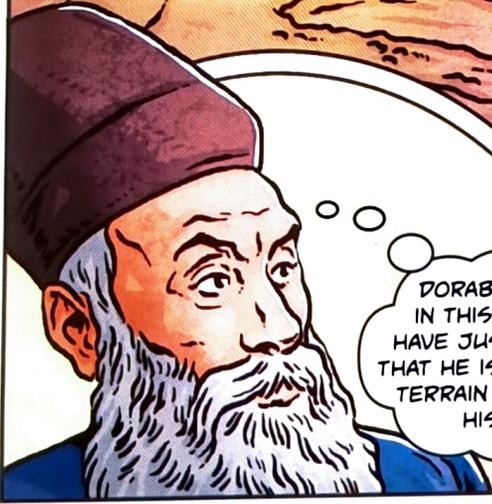


GROAN! THIS IS NOT DOING MY BACK ANY GOOD.

PHOOEY! THIS TEA TASTES LIKE IT IS MADE WITH SODA WATER.

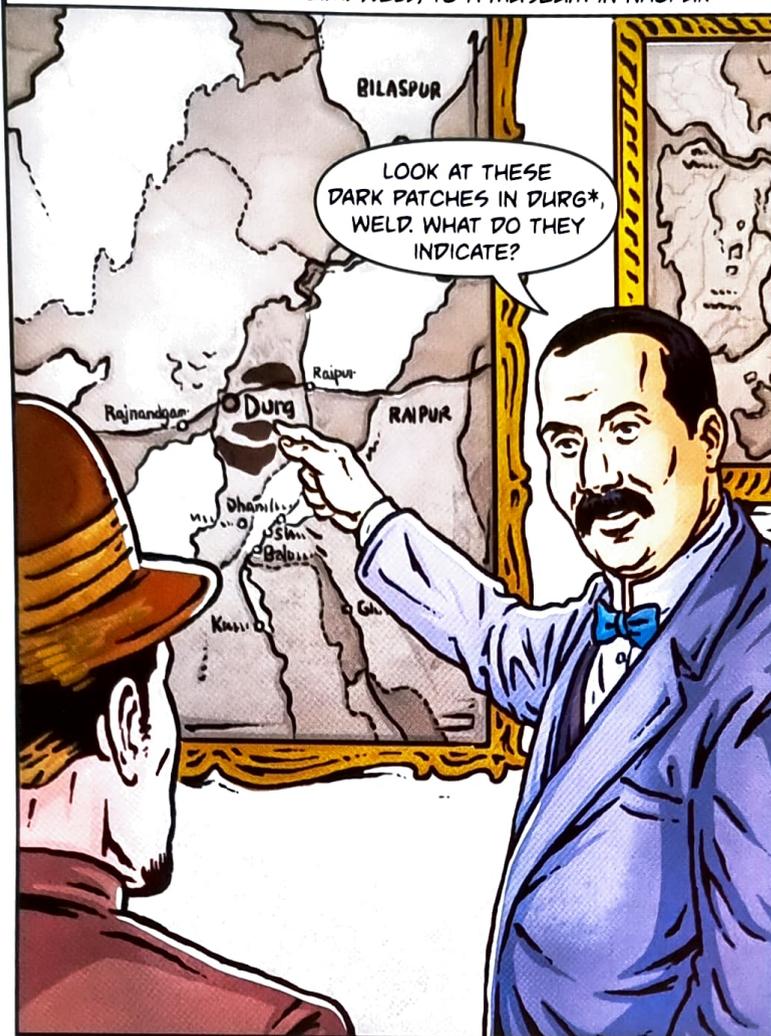
IT IS SODA WATER! THERE IS NO DRINKING WATER FOR MILES AROUND!

THEY HAD TO ABANDON THE CHANDA IDEA BECAUSE THE DISTRICT DID NOT HAVE THE RIGHT TYPE OF COAL. THE IRON ORE TOO WAS FOUND ONLY IN POCKETS AND NOT IN A CONTINUOUS SEAM.



DORAB DID NOT HAVE TO GO TREKKING IN THIS HEAT INTO JUNGLES. HE COULD HAVE JUST SAT BACK IN THE OFFICE HERE. THAT HE IS WILLING TO TRAVEL INTO UNKNOWN TERRAIN AND ENDURE HARDSHIPS, SHOWS HIS STRENGTH OF CHARACTER.

DORAB WAS COMPLETELY INVOLVED IN THE ORE FINDING PROCESS. ONE DAY, ON A VISIT WITH C.M. WELD, TO A MUSEUM IN NAGPUR -



UNFORTUNATELY, THERE WAS NO STEADY SUPPLY OF LIMESTONE, COKING COAL OR WATER IN DURG. ALL THREE ARE NEEDED IN THE PRODUCTION OF IRON AND STEEL.

EVERYTHING WAS STILL UNDERWAY WHEN JAMSETJI TATA PASSED AWAY IN 1904. IT FELL TO DORAB, THE NEW CHAIRMAN OF TATA AND SONS, TO TAKE CHARGE AND FULFILL HIS FATHER'S DREAMS. ONE CHILLY WINTER MORNING IN DECEMBER 1904 -



\*DISTRICT IN PRESENT-DAY CHHATTISGARH  
\*\*SRINIVASA RAO WAS A GEOLOGIST WITH TATA AND SONS.  
\*\*A DISTRICT IN PRESENT-DAY ODISHA

\*\*A GEOLOGIST WHO WORKED FOR THE MAHARAJA OF MAYURBHANJ

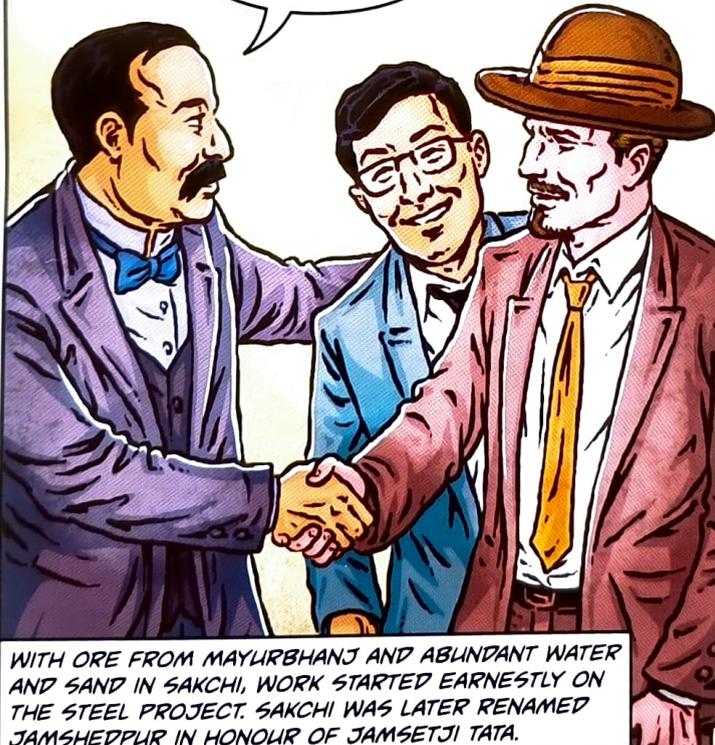
THE TRAIL LED FROM MAYURBHANJ TO SAKCHI NEAR THE CONFLUENCE OF THE RIVERS SUBARNAREKHA AND KHARKAI, WHICH TOGETHER WOULD NEVER RUN DRY.

KALIMATI RAILWAY STATION\* IS NEARBY. TRANSPORT WILL BE AVAILABLE...

...AND WE WILL HAVE AN INEXHAUSTIBLE SUPPLY OF WATER!



SAKCHI IS WHERE I WILL BUILD THE STEEL PLANT. IT WILL BE THE CULMINATION OF MY FATHER'S DREAM!

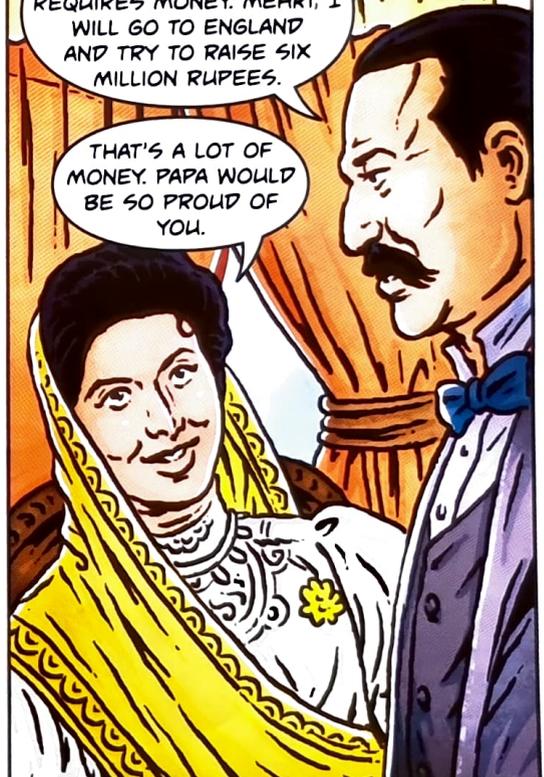


WITH ORE FROM MAYURBHANJ AND ABUNDANT WATER AND SAND IN SAKCHI, WORK STARTED EARNESTLY ON THE STEEL PROJECT. SAKCHI WAS LATER RENAMED JAMSHEDPUR IN HONOUR OF JAMSETJI TATA.

BUT NOW THERE WERE NEW CHALLENGES.

SUCH A HUGE PROJECT REQUIRES MONEY. MEHRI, I WILL GO TO ENGLAND AND TRY TO RAISE SIX MILLION RUPEES.

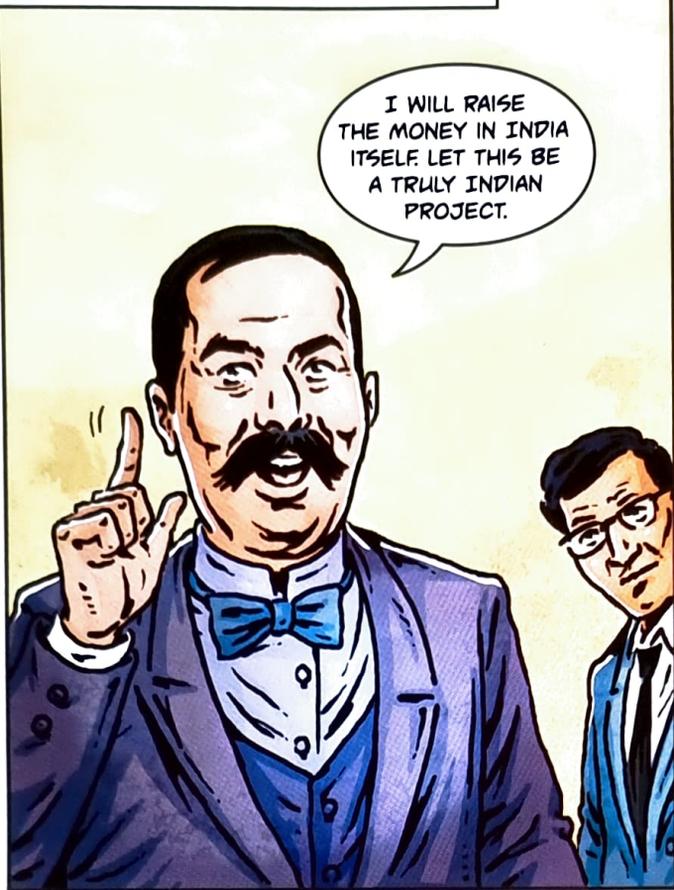
THAT'S A LOT OF MONEY. PAPA WOULD BE SO PROUD OF YOU.



THIS WAS IN 1906. HOWEVER, MONEY WAS TIGHT AND THE TRIP WAS UNSUCCESSFUL.

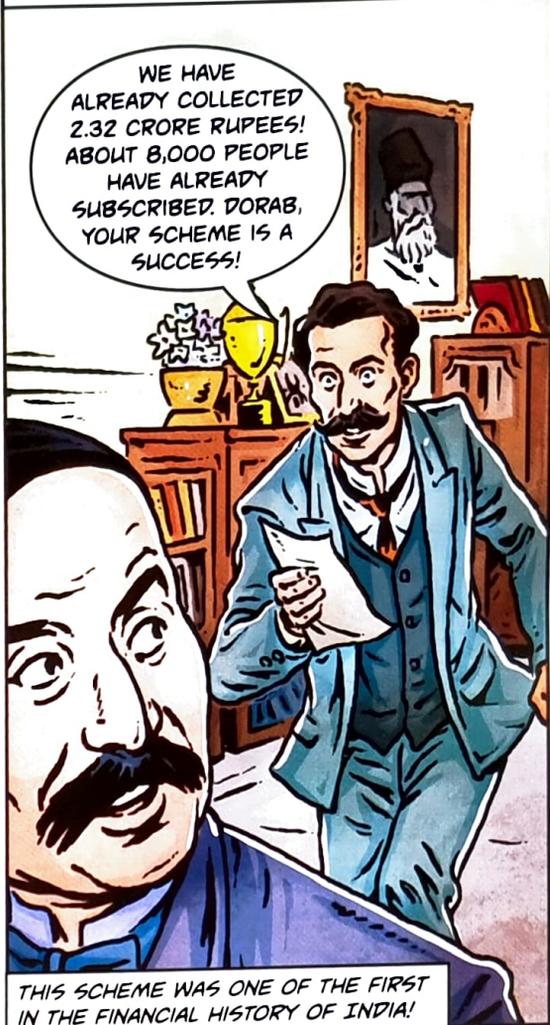
\*NOW CALLED TATANAGAR JUNCTION

INSTEAD OF BEING DISHEARTENED, DORAB CAME UP WITH A FASCINATING NEW IDEA.



I WILL RAISE THE MONEY IN INDIA ITSELF. LET THIS BE A TRULY INDIAN PROJECT.

IN 1907, HE STARTED THE TATA IRON AND STEEL COMPANY\* AND APPEALED TO INDIANS TO INVEST IN IT. WITHIN THREE WEEKS —



WE HAVE ALREADY COLLECTED 2.32 CRORE RUPEES! ABOUT 8,000 PEOPLE HAVE ALREADY SUBSCRIBED. DORAB, YOUR SCHEME IS A SUCCESS!

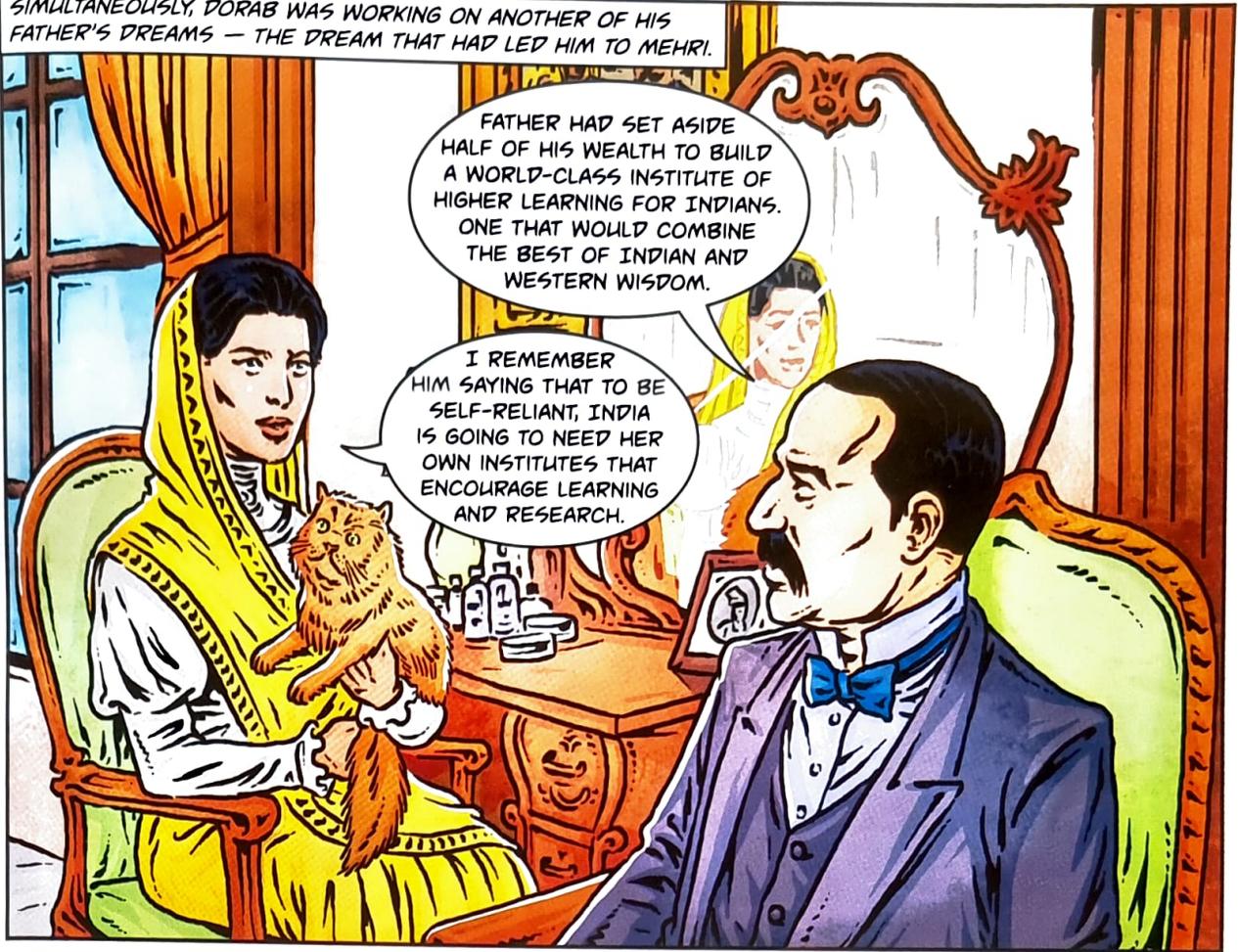
THIS SCHEME WAS ONE OF THE FIRST IN THE FINANCIAL HISTORY OF INDIA!

DORAB LATER WROTE IN HIS DIARY —

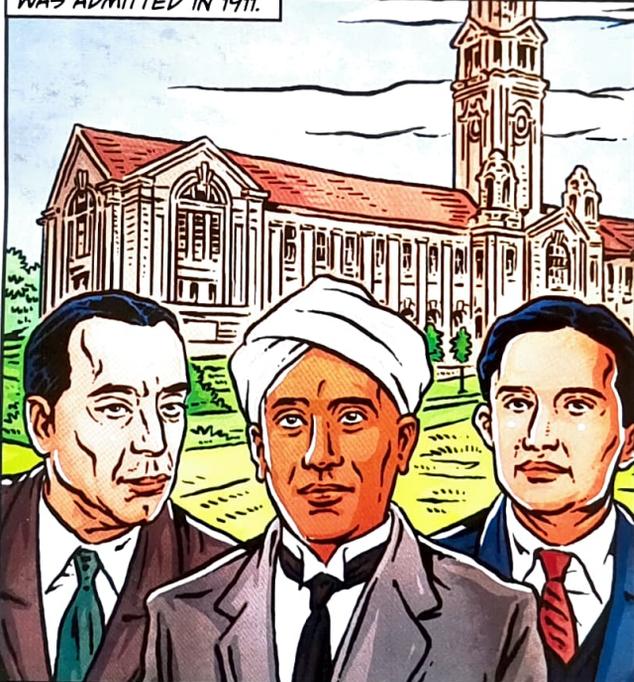


\*TISCO, NOW TATA STEEL LTD

SIMULTANEOUSLY, DORAB WAS WORKING ON ANOTHER OF HIS FATHER'S DREAMS — THE DREAM THAT HAD LED HIM TO MEHRI.

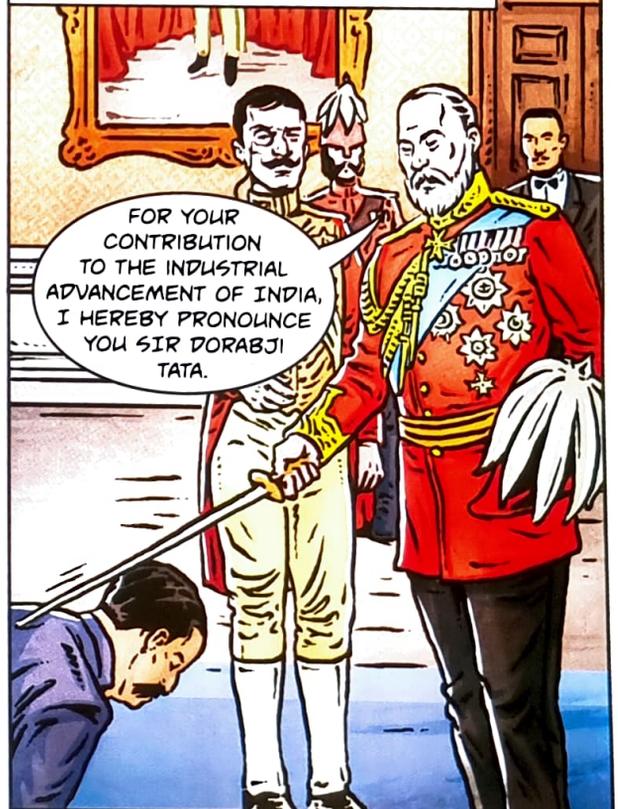


WITH THE LAND AND MONEY DONATED BY THE ROYAL FAMILY OF MYSORE, JAMSETJI'S PERSONAL WEALTH AND MUCH HARD WORK BY DORAB AND HIS TEAM, THE INDIAN INSTITUTE OF SCIENCE\* WAS ESTABLISHED IN BANGALORE<sup>A</sup> IN 1909. THE FIRST BATCH OF STUDENTS WAS ADMITTED IN 1911.



HOMI BHABHA, CV RAMAN AND VIKRAM SARABHAI WERE AMONG THE MANY STALWARTS ASSOCIATED WITH IT.

DORAB'S SUCCESSES WERE RECOGNISED ON A GRAND LEVEL IN 1910 WHEN HE WAS KNIGHTED BY KING EDWARD VII.



\*NOW ONE OF INDIA'S PREMIER INSTITUTES FOR ADVANCED SCIENTIFIC AND TECHNOLOGICAL RESEARCH AND EDUCATION

<sup>A</sup>NOW BENGALURU

SETTING UP THE STEEL PLANT WAS A MAMMOTH TASK. APART FROM PHYSICAL HARDSHIPS, THEY HAD TO ENDURE THE TAUNTS OF PEOPLE LIKE SIR FREDERICK UPCOTT, CHIEF COMMISSIONER FOR THE INDIAN RAILWAYS.



IF THE TATAS MAKE STEEL RAILS TO BRITISH SPECIFICATIONS, I WILL EAT EVERY POUND OF RAIL THEY SUCCEED IN MAKING.

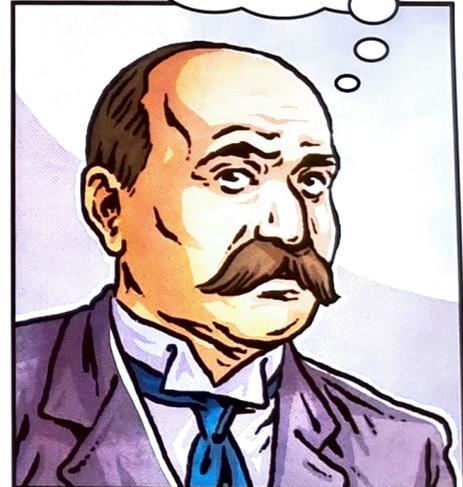
ON 16 FEBRUARY, 1912, THE FIRST STEEL INGOT ROLLED OUT OF THE SAKCHI PLANT. IT WAS A MOMENT OF TRIUMPH!



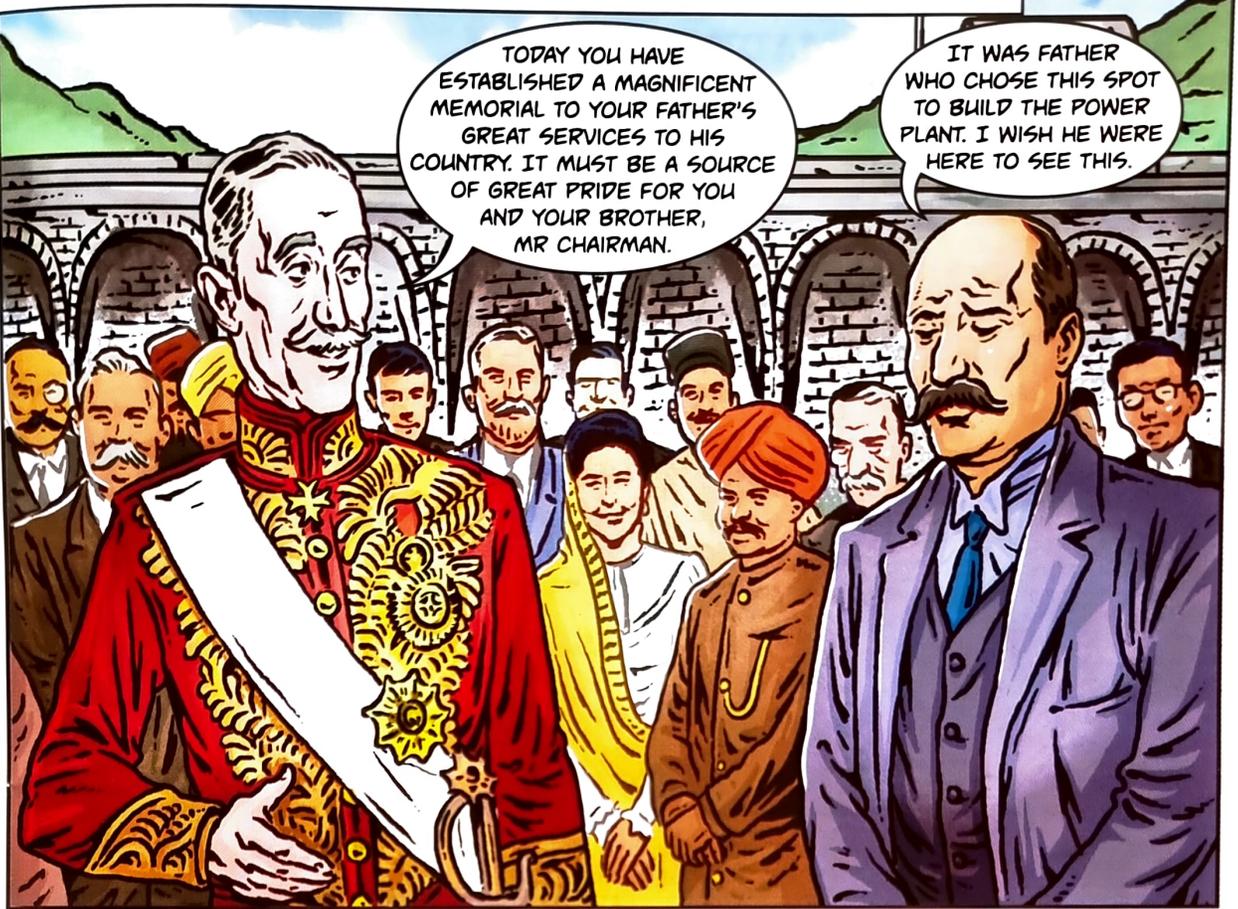
SIR FREDERICK UPCOTT MAY SUFFER SLIGHT INDIGESTION IF HE CARRIES OUT HIS PROMISE OF EATING TATA STEEL!

HA HA HA!

PAPA DREAMT OF HARNESSING THE POWER OF WATER TO CREATE ELECTRICITY. THAT WILL ALSO BE DONE SOON.



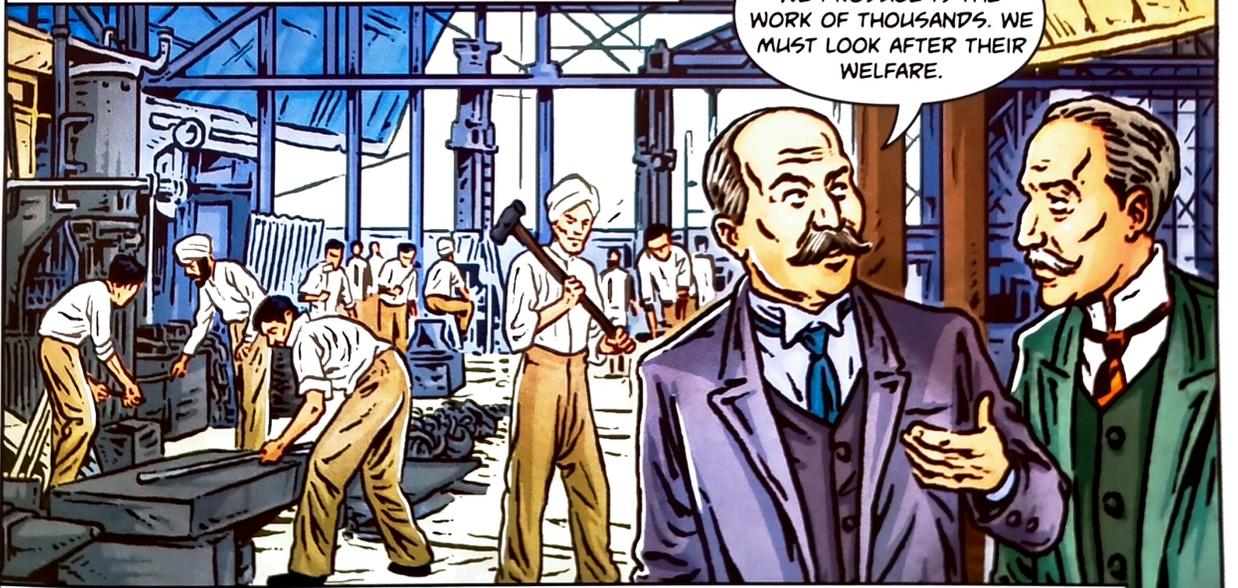
DORAB HAD STARTED WORKING TOWARDS THIS IN 1910, WHEN HE SET UP THE TATA HYDRO-ELECTRIC POWER SUPPLY COMPANY. IN 1915, THE FIRST HYDROELECTRIC POWER GENERATING STATION WAS INAUGURATED BY LORD WILLINGTON, THE GOVERNOR OF BOMBAY.



TODAY YOU HAVE ESTABLISHED A MAGNIFICENT MEMORIAL TO YOUR FATHER'S GREAT SERVICES TO HIS COUNTRY. IT MUST BE A SOURCE OF GREAT PRIDE FOR YOU AND YOUR BROTHER, MR CHAIRMAN.

IT WAS FATHER WHO CHOSE THIS SPOT TO BUILD THE POWER PLANT. I WISH HE WERE HERE TO SEE THIS.

DORAB CONTINUED TO MOVE AHEAD WITH INDEFATIGABLE ENERGY. HE HAD ALREADY SET UP THE INDIAN CEMENT COMPANY IN GUJARAT IN 1912. IN 1919, HE STARTED THE NEW INDIA ASSURANCE COMPANY, WHICH WENT ON TO BECOME THE LARGEST INDIAN INSURANCE COMPANY. BUT THROUGH ALL HIS TRIUMPHS, HE NEVER FORGOT HIS EMPLOYEES.



EVERY TON OF STEEL WE PRODUCE IS THE WORK OF THOUSANDS. WE MUST LOOK AFTER THEIR WELFARE.

HE WENT ON TO INTRODUCE INITIATIVES LIKE AN 8-HOUR WORKDAY AND MATERNITY LEAVE, AND TOOK FORWARD HIS FATHER'S INITIATIVES LIKE PROVIDENT FUND, ACCIDENT COMPENSATION AND FREE MEDICAL AID. SOME OF THESE WENT ON TO BECOME LAWS, WHICH PROTECT WORKERS EVEN TODAY.

# TATA STEEL IS MADE IN INDIA

SPURRED ON BY HIS SUCCESSES, DORAB MADE A BOLD MOVE IN 1924. HE WAS NOW 65 YEARS OLD.

WE ARE EMBARKING ON A FIVE-FOLD EXPANSION PROGRAMME. I WANT TATA STEEL TO SUPPLY ALL OF INDIA'S STEEL REQUIREMENTS!

DORABJI HAS INHERITED HIS FATHER'S INDUSTRIAL GENIUS AND RISK-TAKING ABILITIES.

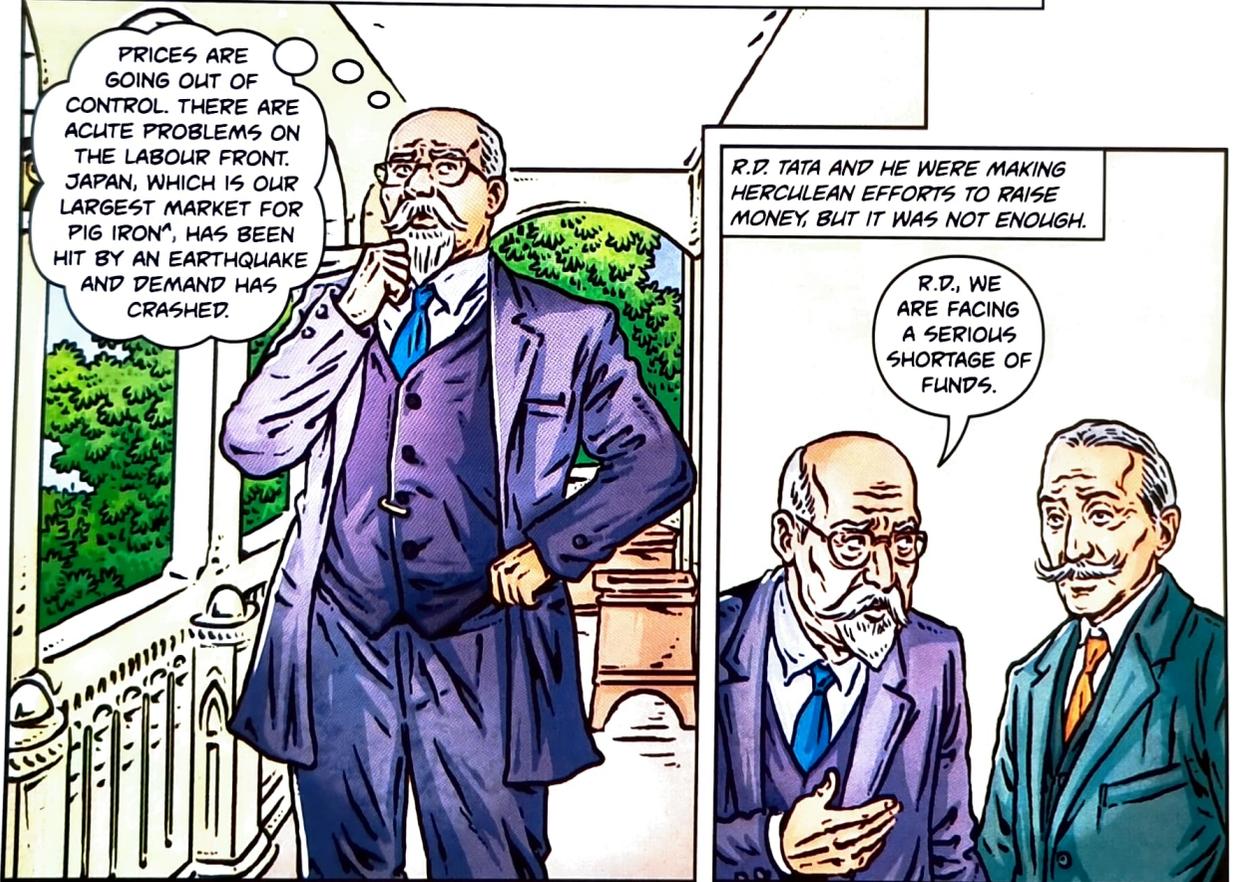


UNFORTUNATELY, THAT VERY YEAR, THE BUDDING COMPANY RAN INTO A HOST OF DIFFICULTIES. POST WORLD WAR I, THE WORLD HAD SPIRALLED INTO THE GREAT DEPRESSION\*.

PRICES ARE GOING OUT OF CONTROL. THERE ARE ACUTE PROBLEMS ON THE LABOUR FRONT. JAPAN, WHICH IS OUR LARGEST MARKET FOR PIG IRON\*, HAS BEEN HIT BY AN EARTHQUAKE AND DEMAND HAS CRASHED.

R.D. TATA AND HE WERE MAKING HERCULEAN EFFORTS TO RAISE MONEY, BUT IT WAS NOT ENOUGH.

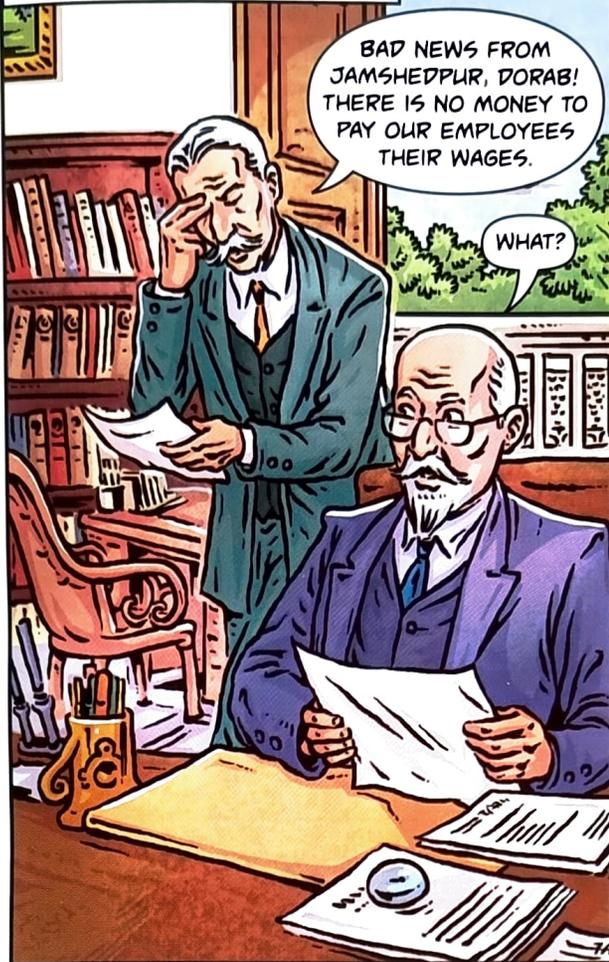
R.D., WE ARE FACING A SERIOUS SHORTAGE OF FUNDS.



\*THE GREAT DEPRESSION WAS AN ECONOMIC DOWNTURN WHICH STARTED IN AMERICA BUT SPREAD GLOBALLY. IT DRASTICALLY AFFECTED EXPORT AND IMPORT IN INDIA.

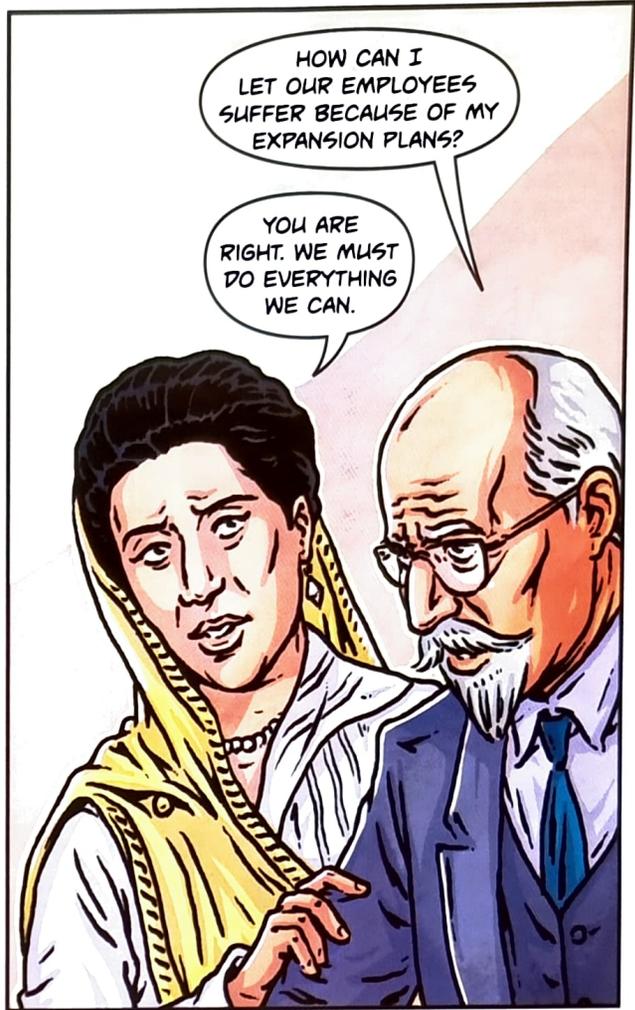
\*CRUDE IRON, AN INTERMEDIATE PRODUCT OF THE IRON AND STEEL INDUSTRY

AND SOON, THE CRISIS HIT HOME!



BAD NEWS FROM JAMSHEDPUR, DORAB! THERE IS NO MONEY TO PAY OUR EMPLOYEES THEIR WAGES.

WHAT?



HOW CAN I LET OUR EMPLOYEES SUFFER BECAUSE OF MY EXPANSION PLANS?

YOU ARE RIGHT. WE MUST DO EVERYTHING WE CAN.

MEHRI AND DORAB RUSHED TO THE IMPERIAL BANK\* WITH A COLLEAGUE.



MY WIFE AND I PLEDGE ALL OUR WEALTH AND JEWELLERY, INCLUDING THE JUBILEE DIAMOND, FOR A LOAN OF ONE CRORE RUPEES.

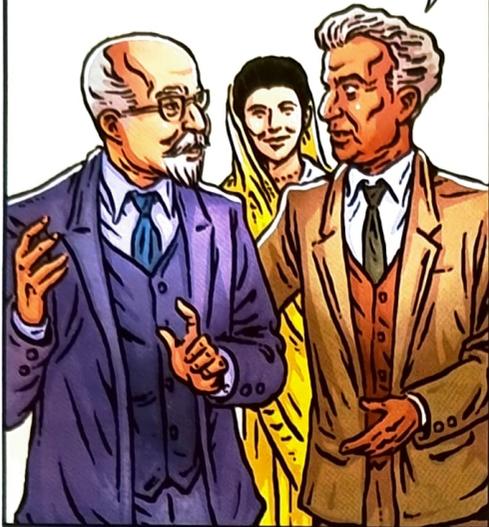
WHAT A RISK THEY ARE TAKING, PUTTING ALL THEIR MONEY AT STAKE FOR THEIR EMPLOYEES. IF THE COMPANY DOES NOT RECOVER, THEY WILL LOSE EVERYTHING!

\*NOW THE STATE BANK OF INDIA

THE BANK GRANTED THE LOAN.

WE WILL FIRST PAY THE WAGES OF ALL TATA STEEL EMPLOYEES.

THIS IS YOUR FINEST HOUR, DORAB! WHAT YOU HAVE DONE WILL ENSURE THE UNDYING GRATITUDE AND LOYALTY OF YOUR EMPLOYEES.



R.D. TATA LATER ADDRESSED A LARGE GROUP OF SHAREHOLDERS AND OTHER TATA STEEL OFFICERS.

THIS ONE ACT HAS SHOWN SIR DORABJI TATA'S COMMITMENT TO OUR SHAREHOLDERS AND BUILT UP THE ORGANISATION'S CREDIBILITY. THE COMPANY HAS EXPANDED PRODUCTION AND THE FIRST RETURNS HAVE GIVEN US THE CHANCE TO RECOUP.



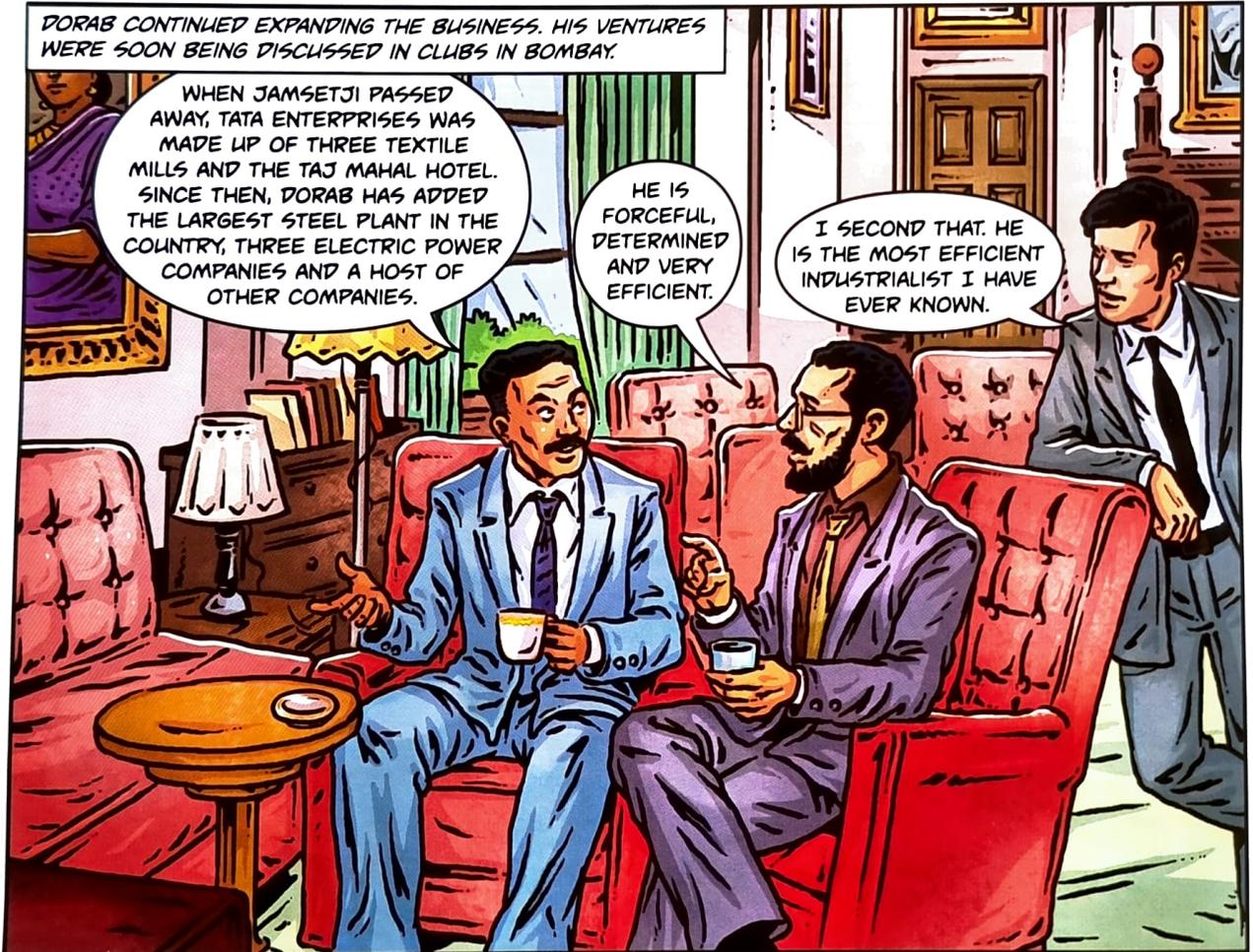
BY THE 1930S, THE COMPANY WAS PROSPERING AGAIN AND DORAB WAS ABLE TO RECOVER HIS MONEY.

DORAB CONTINUED EXPANDING THE BUSINESS. HIS VENTURES WERE SOON BEING DISCUSSED IN CLUBS IN BOMBAY.

WHEN JAMSETJI PASSED AWAY, TATA ENTERPRISES WAS MADE UP OF THREE TEXTILE MILLS AND THE TAJ MAHAL HOTEL. SINCE THEN, DORAB HAS ADDED THE LARGEST STEEL PLANT IN THE COUNTRY, THREE ELECTRIC POWER COMPANIES AND A HOST OF OTHER COMPANIES.

HE IS FORCEFUL, DETERMINED AND VERY EFFICIENT.

I SECOND THAT. HE IS THE MOST EFFICIENT INDUSTRIALIST I HAVE EVER KNOWN.



DURING THE 28 YEARS OF HIS TENURE AS CHAIRMAN, THE TATA GROUP STARTED TO TAKE THE SHAPE OF THE CONGLOMERATE THAT IT IS TODAY. UNDER DORAB'S STEWARDSHIP, TATA AND SONS ADDED THREE ELECTRIC POWER COMPANIES, A LARGE EDIBLE OIL AND SOAP COMPANY, TWO CEMENT COMPANIES, ONE OF INDIA'S LEADING INSURANCE COMPANIES, AN AVIATION UNIT, AND AN INTEGRATED STEEL PLANT — THEN THE LARGEST SINGLE INDUSTRIAL UNIT IN THE BRITISH EMPIRE.



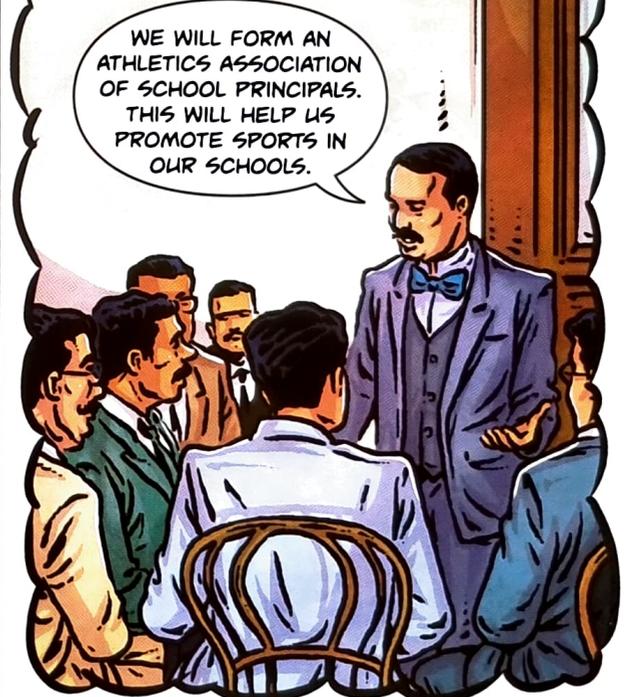
DESPITE BEING SO BUSY, DORAB'S LOVE FOR SPORTS CONTINUED. HE WAS ALSO AN EXCELLENT HORSEMAN WHO COULD RIDE FROM BOMBAY TO PUNE IN NINE AND A HALF HOURS.



I WISH ALL THE CHILDREN IN OUR COUNTRY HAD ACCESS TO SPORTS.

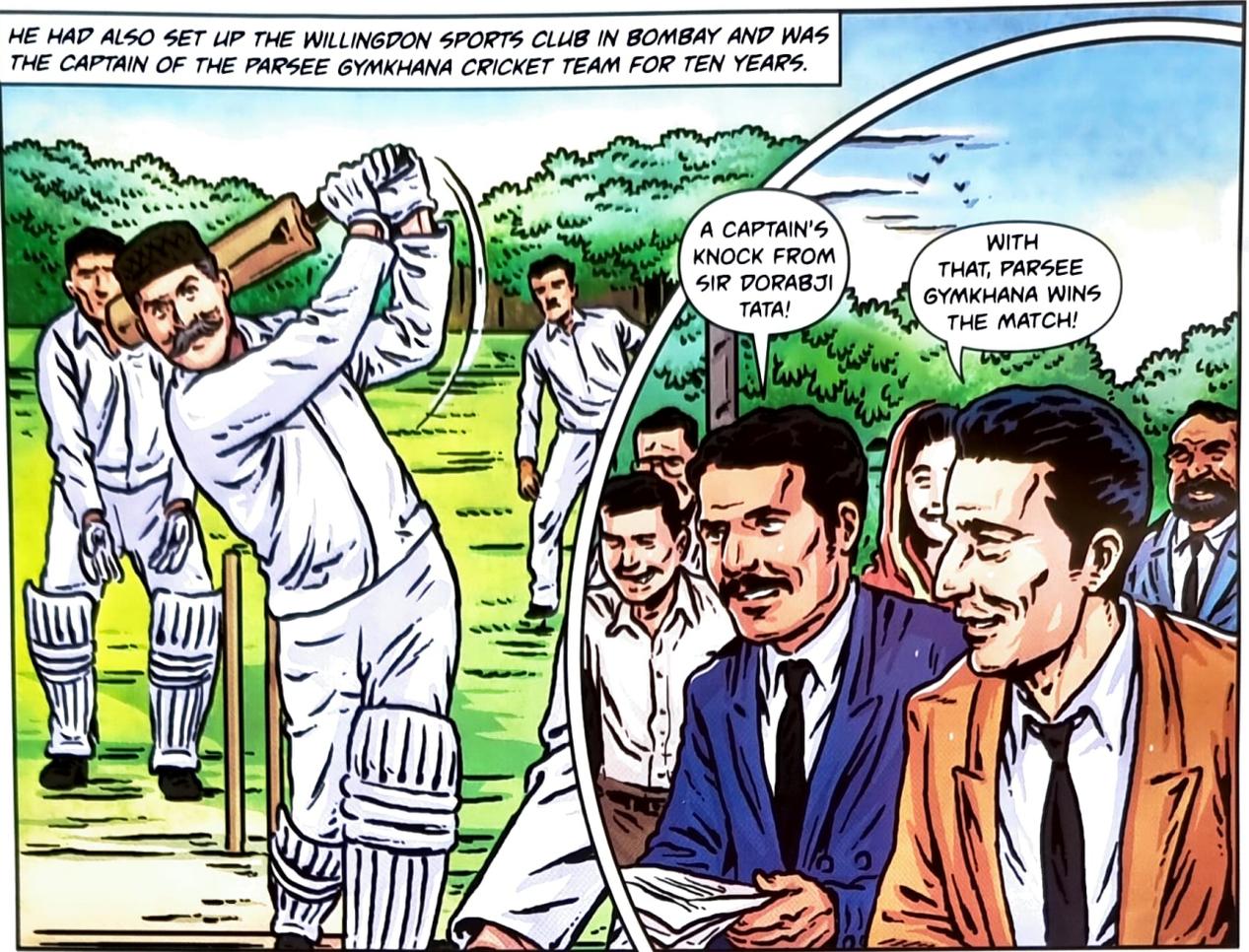
YES. IT WOULD HELP THEM GROW UP HEALTHY.

THIS WAS AN ABIDING THOUGHT. AS EARLY AS 1893, DORAB HAD CALLED A MEETING OF SCHOOL PRINCIPALS IN BOMBAY.



WE WILL FORM AN ATHLETICS ASSOCIATION OF SCHOOL PRINCIPALS. THIS WILL HELP US PROMOTE SPORTS IN OUR SCHOOLS.

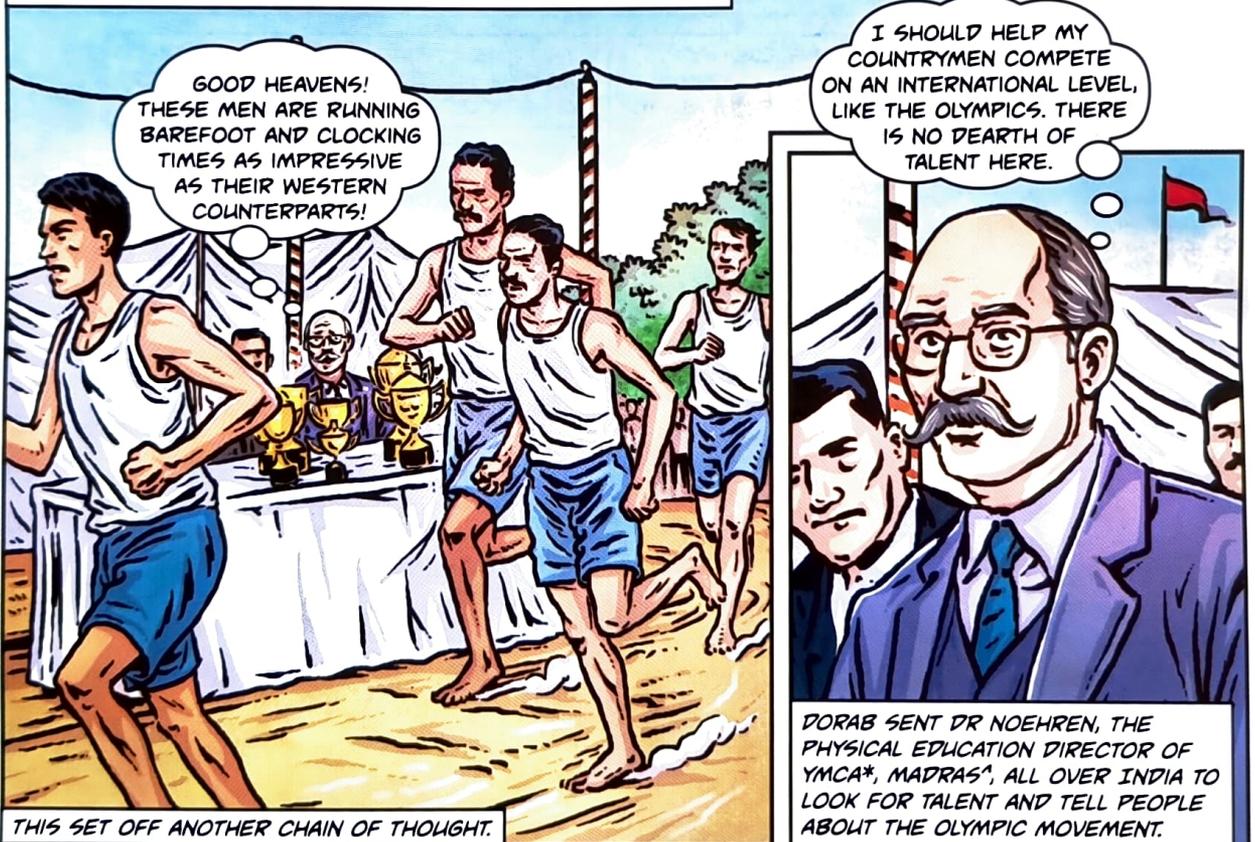
HE HAD ALSO SET UP THE WILLINGTON SPORTS CLUB IN BOMBAY AND WAS THE CAPTAIN OF THE PARSEE GYMKHANA CRICKET TEAM FOR TEN YEARS.



A CAPTAIN'S KNOCK FROM SIR DORABJI TATA!

WITH THAT, PARSEE GYMKHANA WINS THE MATCH!

IN 1919, DORAB HAD BEEN INVITED AS THE CHIEF GUEST TO THE ANNUAL SPORTS MEET OF THE DECCAN GYMKHANA IN PUNE.



GOOD HEAVENS! THESE MEN ARE RUNNING BAREFOOT AND CLOCKING TIMES AS IMPRESSIVE AS THEIR WESTERN COUNTERPARTS!

I SHOULD HELP MY COUNTRYMEN COMPETE ON AN INTERNATIONAL LEVEL, LIKE THE OLYMPICS. THERE IS NO DEARTH OF TALENT HERE.

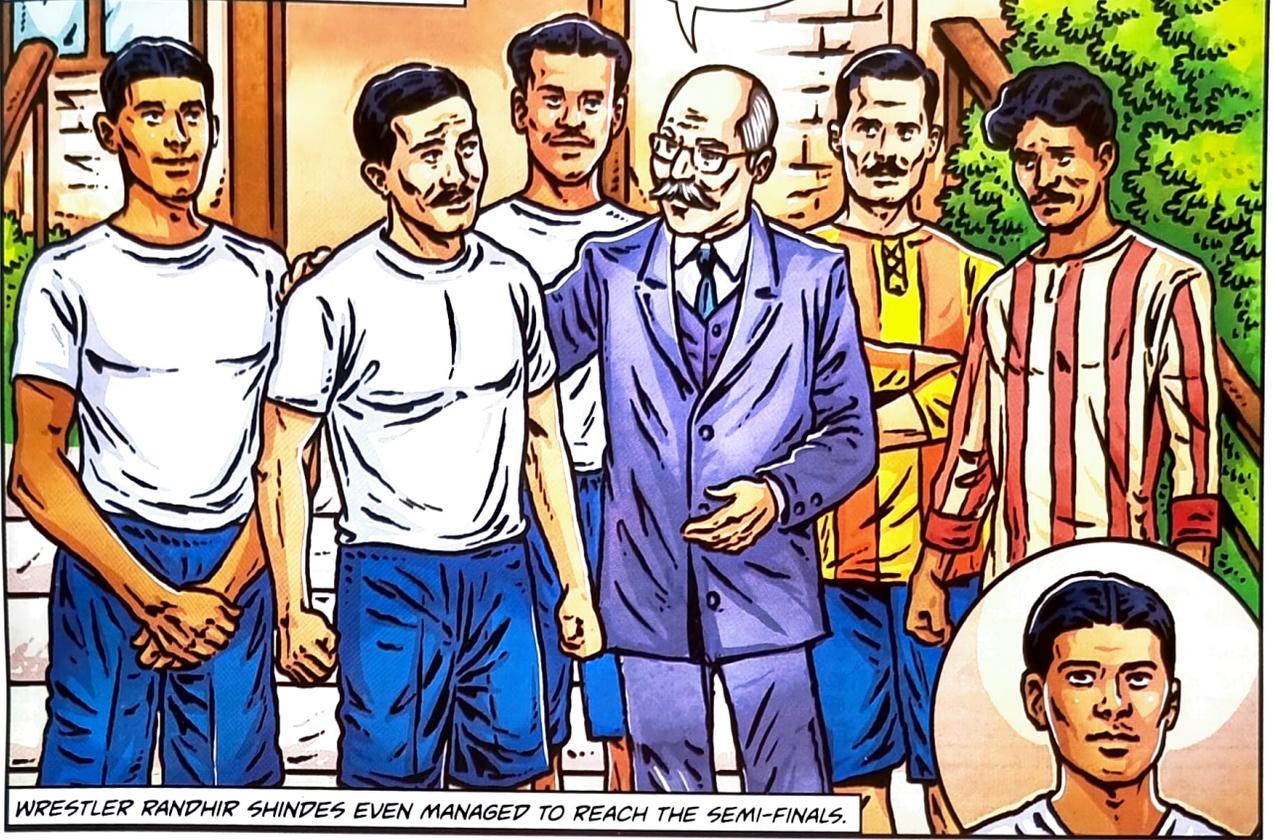
THIS SET OFF ANOTHER CHAIN OF THOUGHT.

DORAB SENT DR NOEHREN, THE PHYSICAL EDUCATION DIRECTOR OF YMCA\*, MADRAS\*, ALL OVER INDIA TO LOOK FOR TALENT AND TELL PEOPLE ABOUT THE OLYMPIC MOVEMENT.

\*YOUNG MEN'S CHRISTIAN ASSOCIATION, A WORLDWIDE YOUTH ORGANISATION  
\*NOW CHENNAI

THAT SAME YEAR, EVEN BEFORE INDIA HAD AN OLYMPICS COMMITTEE, DORAB ASSEMBLED A TEAM OF FOUR ATHLETES AND TWO WRESTLERS FOR THE ANTWERP OLYMPICS WHICH WERE TO TAKE PLACE IN 1920.

I WILL PAY FOR YOUR TRAVEL AND STAY FROM MY OWN POCKET.



WRESTLER RANDHIR SHINDES EVEN MANAGED TO REACH THE SEMI-FINALS.

DORAB PART-FUNDED THE INDIAN CONTINGENT TO THE 1924 PARIS OLYMPICS AS WELL. IN 1927, A PROPERLY CONSTITUTED INDIAN OLYMPICS ASSOCIATION WAS FORMED.

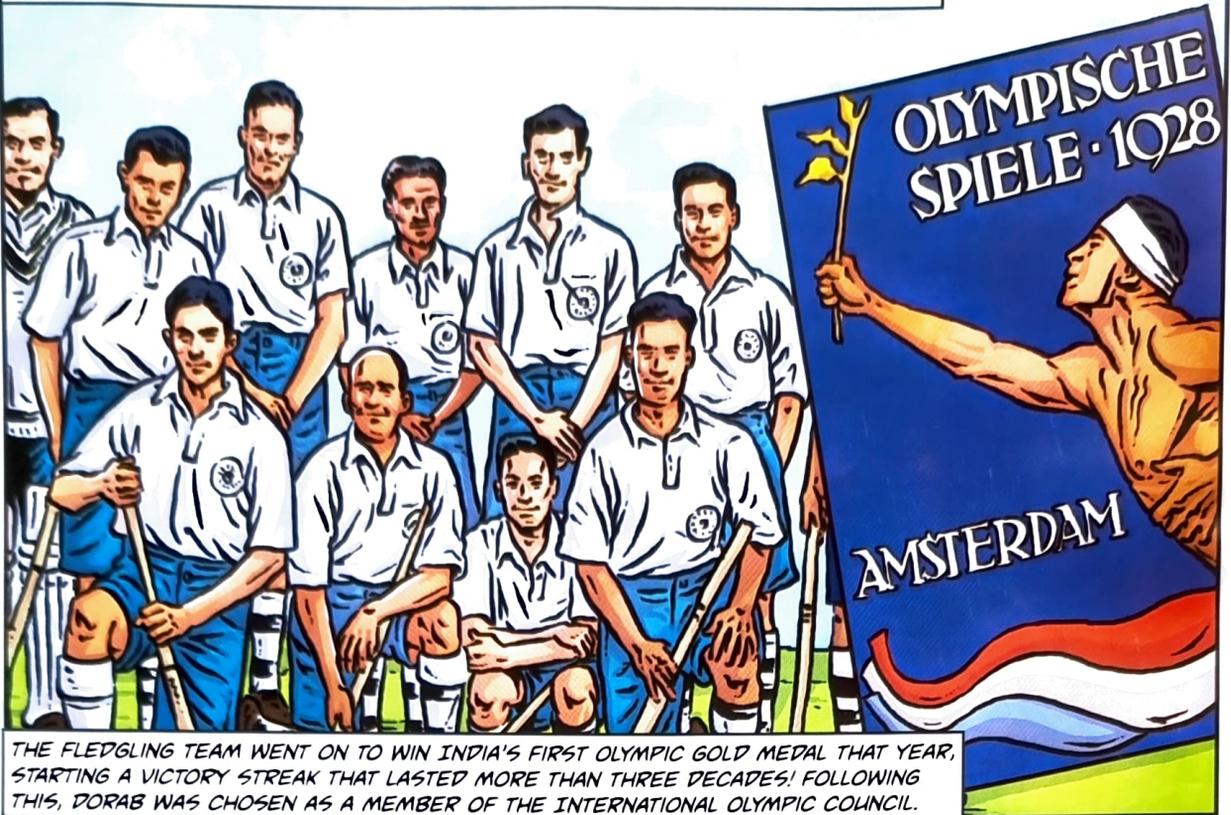


I PROPOSE SIR DORABJI TATA'S NAME FOR PRESIDENT.

I SECOND THAT!

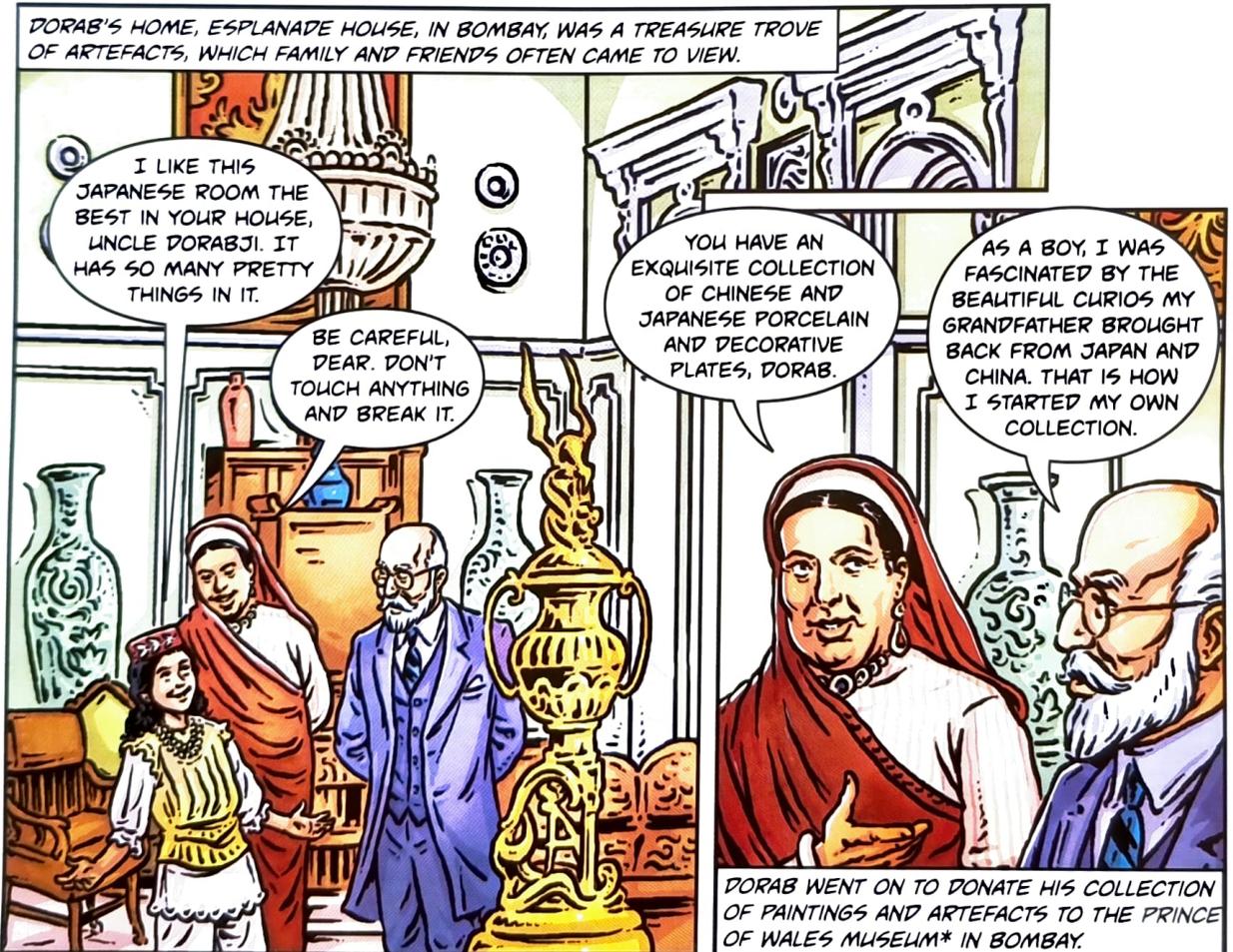


THE VERY NEXT YEAR, A CONTINGENT OF ATHLETES AND A 15-MEMBER HOCKEY TEAM, LED BY JAIPAL SINGH MUNDA, PARTICIPATED IN THE AMSTERDAM OLYMPICS. THIS TEAM INCLUDED DHYAN CHAND, WHO WOULD SOON BECOME A HOCKEY LEGEND.



THE FLEDGLING TEAM WENT ON TO WIN INDIA'S FIRST OLYMPIC GOLD MEDAL THAT YEAR, STARTING A VICTORY STREAK THAT LASTED MORE THAN THREE DECADES! FOLLOWING THIS, DORAB WAS CHOSEN AS A MEMBER OF THE INTERNATIONAL OLYMPIC COUNCIL.

DORAB'S HOME, ESPLANADE HOUSE, IN BOMBAY, WAS A TREASURE TROVE OF ARTEFACTS, WHICH FAMILY AND FRIENDS OFTEN CAME TO VIEW.



I LIKE THIS JAPANESE ROOM THE BEST IN YOUR HOUSE, UNCLE DORABJI. IT HAS SO MANY PRETTY THINGS IN IT.

BE CAREFUL, DEAR. DON'T TOUCH ANYTHING AND BREAK IT.

YOU HAVE AN EXQUISITE COLLECTION OF CHINESE AND JAPANESE PORCELAIN AND DECORATIVE PLATES, DORAB.

AS A BOY, I WAS FASCINATED BY THE BEAUTIFUL CURIOS MY GRANDFATHER BROUGHT BACK FROM JAPAN AND CHINA. THAT IS HOW I STARTED MY OWN COLLECTION.

DORAB WENT ON TO DONATE HIS COLLECTION OF PAINTINGS AND ARTEFACTS TO THE PRINCE OF WALES MUSEUM\* IN BOMBAY.

\*NOW KNOWN AS THE CHHATRAPATI SHIVAJI MAHARAJ VASTU SANGRAHALAYA

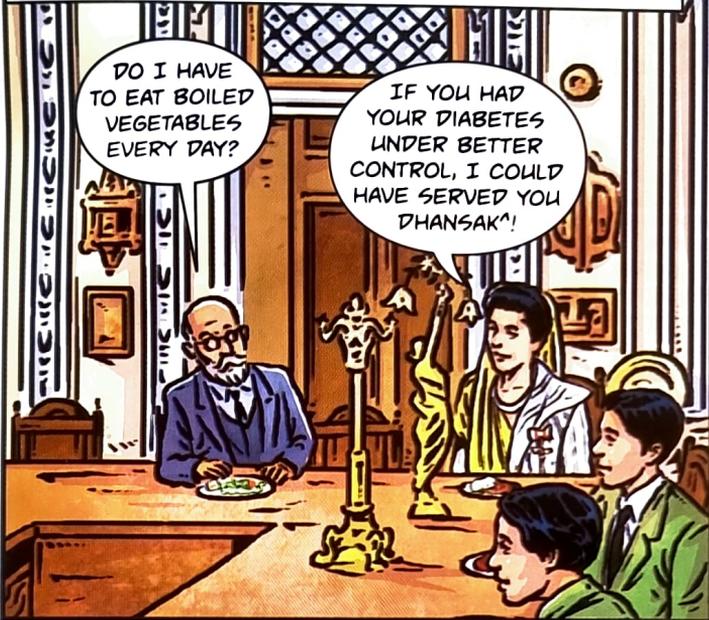
THOUGH A BUSY INDUSTRIALIST, DORAB WAS USUALLY GOOD-HUMOURED AND FOND OF A GOOD LAUGH.



YOU HAVE SUCH A HUGE COLLECTION OF HUMOUR IN THIS LIBRARY!

HAVE YOU READ THIS BOOK OF CARTOONS? QUITE HILARIOUS!

LADY MEHERBAI'S NEPHEWS\*, HOMI AND JAMSHED, USED TO WALK OVER FROM SCHOOL TO HAVE LUNCH WITH THEIR AUNT AND UNCLE EVERY DAY. YEARS LATER, JAMSHED RECALLED AN INCIDENT THAT REVEALED DORAB'S DRY WIT.



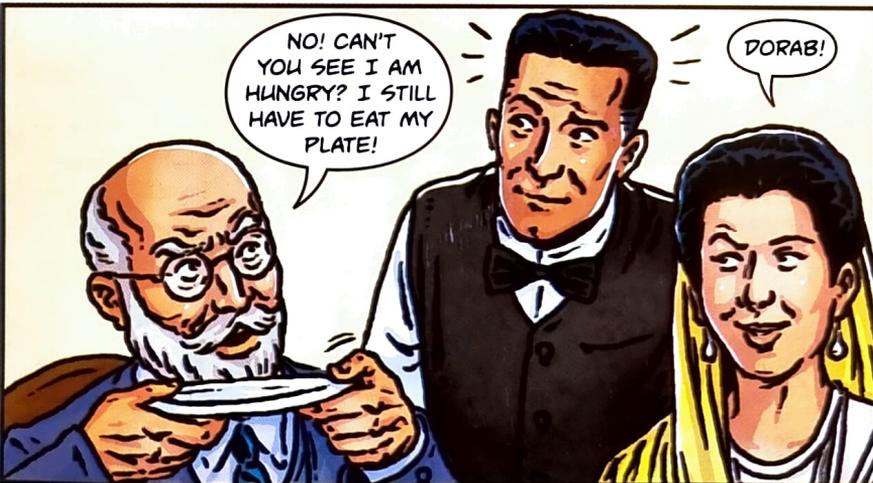
DO I HAVE TO EAT BOILED VEGETABLES EVERY DAY?

IF YOU HAD YOUR DIABETES UNDER BETTER CONTROL, I COULD HAVE SERVED YOU DHANSAK\*!

ON THAT DAY, THE WAITER AT THE TABLE WAS NEW. HE DID NOT KNOW THAT DORAB'S PLATE WAS ALWAYS TO BE QUIETLY REMOVED AFTER HE FINISHED.



SHOULD I REMOVE YOUR PLATE, SIR?



NO! CAN'T YOU SEE I AM HUNGRY? I STILL HAVE TO EAT MY PLATE!

DORAB!



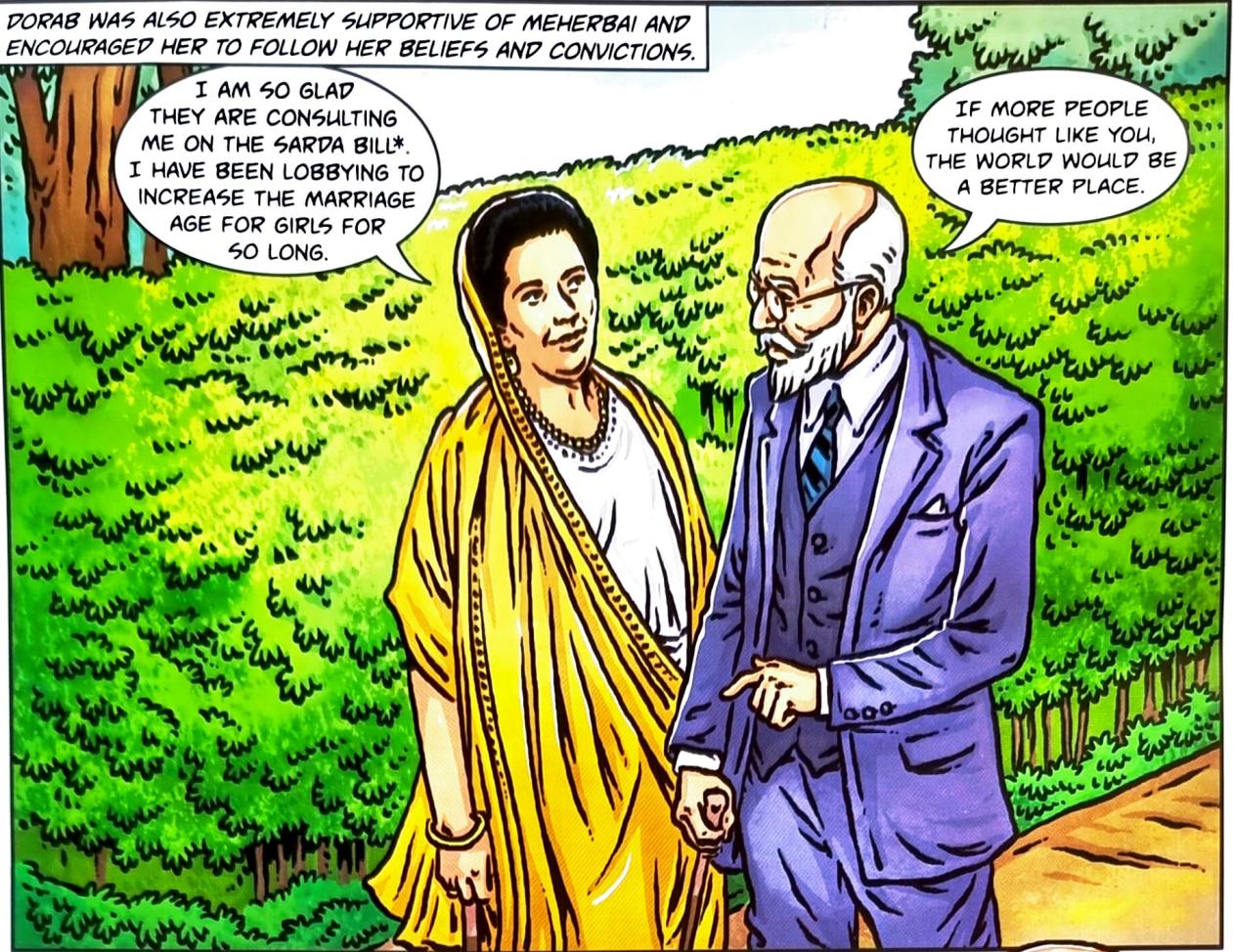
HEE HEE!

\*LADY MEHERBAI'S BROTHER'S SONS. HOMI BHABHA WENT ON TO BECOME INDIA'S FOREMOST NUCLEAR PHYSICIST, WHILE JAMSHED BHABHA SET UP THE NATIONAL CENTRE FOR THE PERFORMING ARTS IN MUMBAI. \*A TRADITIONAL PARSII DISH

DORAB WAS ALSO EXTREMELY SUPPORTIVE OF MEHERBAI AND ENCOURAGED HER TO FOLLOW HER BELIEFS AND CONVICTIONS.

I AM SO GLAD THEY ARE CONSULTING ME ON THE SARDA BILL\*. I HAVE BEEN LOBBYING TO INCREASE THE MARRIAGE AGE FOR GIRLS FOR SO LONG.

IF MORE PEOPLE THOUGHT LIKE YOU, THE WORLD WOULD BE A BETTER PLACE.

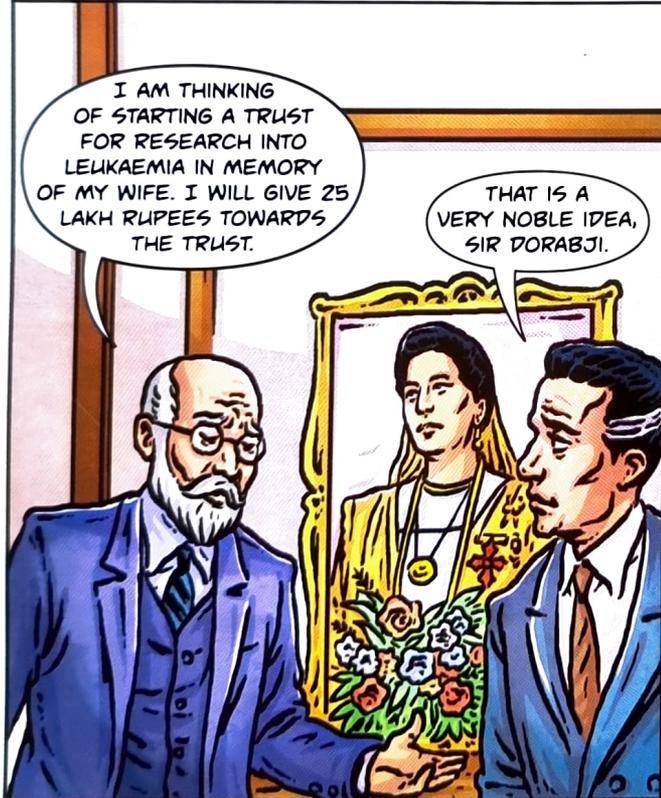


UNFORTUNATELY, LADY MEHERBAI DIED OF LEUKAEMIA\*, ON 18 JUNE, 1931, WHEN SHE WAS ONLY 52 YEARS OLD. A BEREAVED DORAB WANTED TO KEEP HER MEMORY ALIVE.

I AM THINKING OF STARTING A TRUST FOR RESEARCH INTO LEUKAEMIA IN MEMORY OF MY WIFE. I WILL GIVE 25 LAKH RUPEES TOWARDS THE TRUST.

THAT IS A VERY NOBLE IDEA, SIR DORABJI.

I WILL ALSO SET UP A LADY MEHERBAI TATA EDUCATION TRUST FOR TRAINING WOMEN IN HEALTH, HYGIENE AND SOCIAL WELFARE. THESE CONCERNS WERE CLOSE TO MY WIFE'S HEART.



MY FATHER TOLD ME LONG AGO, 'WEALTH IS OF NO VALUE UNLESS IT IS PUT TO CONSTRUCTIVE USE.'

YOU HAVE FOLLOWED THAT ADVICE WELL. YOU ALWAYS MADE SURE THAT PEOPLE BENEFITED THROUGH YOUR WEALTH.



\*A BILL THAT PROPOSED INCREASING THE MARRIAGE AGE FOR A GIRL TO 14 YEARS. TODAY, THE MARRIAGE AGE FOR WOMEN IS 18 YEARS.

\*CANCER OF THE BLOOD

GOING ONE STEP FURTHER, IN 1932, DORABJI CREATED THE SIR DORABJI TATA TRUST

I WILL POUR ALL MY WEALTH INTO THIS TRUST, RIGHT DOWN TO MY PEARL-STUDDED TIE PIN AND USE IT FOR THE WELFARE OF OUR PEOPLE. THE TRUST WILL CONTINUE THE TATA TRADITION OF PHILANTHROPY STARTED BY MY FATHER.

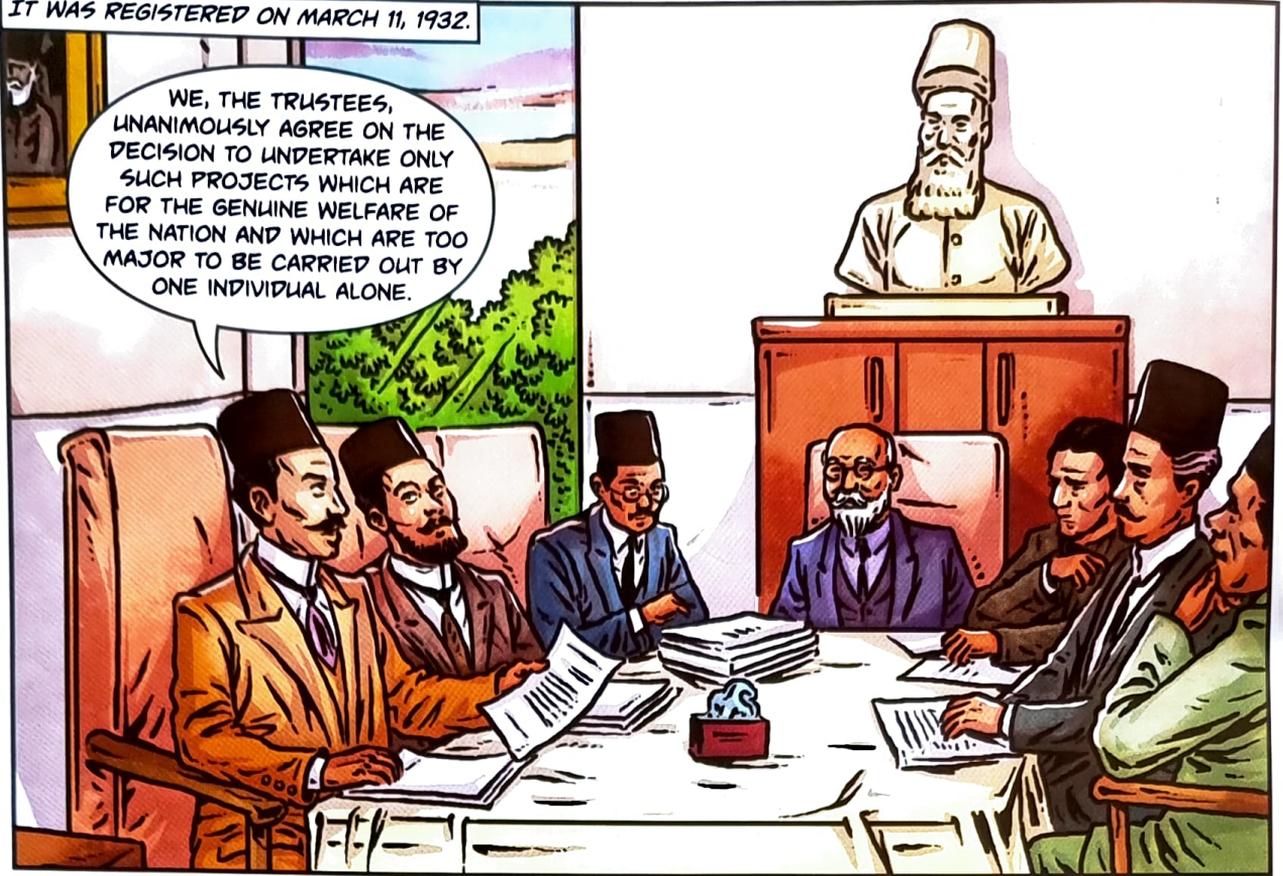
HE LOST NO TIME IN DRAWING UP THE TERMS OF THE TRUST.

THE TRUST FUNDS SHALL INCLUDE MY COMPANY SHARES, LANDED ESTATE AND 25 PIECES OF MY WIFE'S JEWELLERY, INCLUDING THE 245-CARAT JUBILEE DIAMOND. THE TRUST FUNDS SHALL BE UTILISED WITHOUT ANY DISTINCTION OF PLACE, NATIONALITY OR CREED

THE TRUST SHOULD INSTITUTE, MAINTAIN AND SUPPORT SCHOOLS, EDUCATIONAL INSTITUTIONS, HOSPITALS AND OFFER RELIEF IN CASES OF DISTRESS CAUSED BY NATURAL DISASTERS.

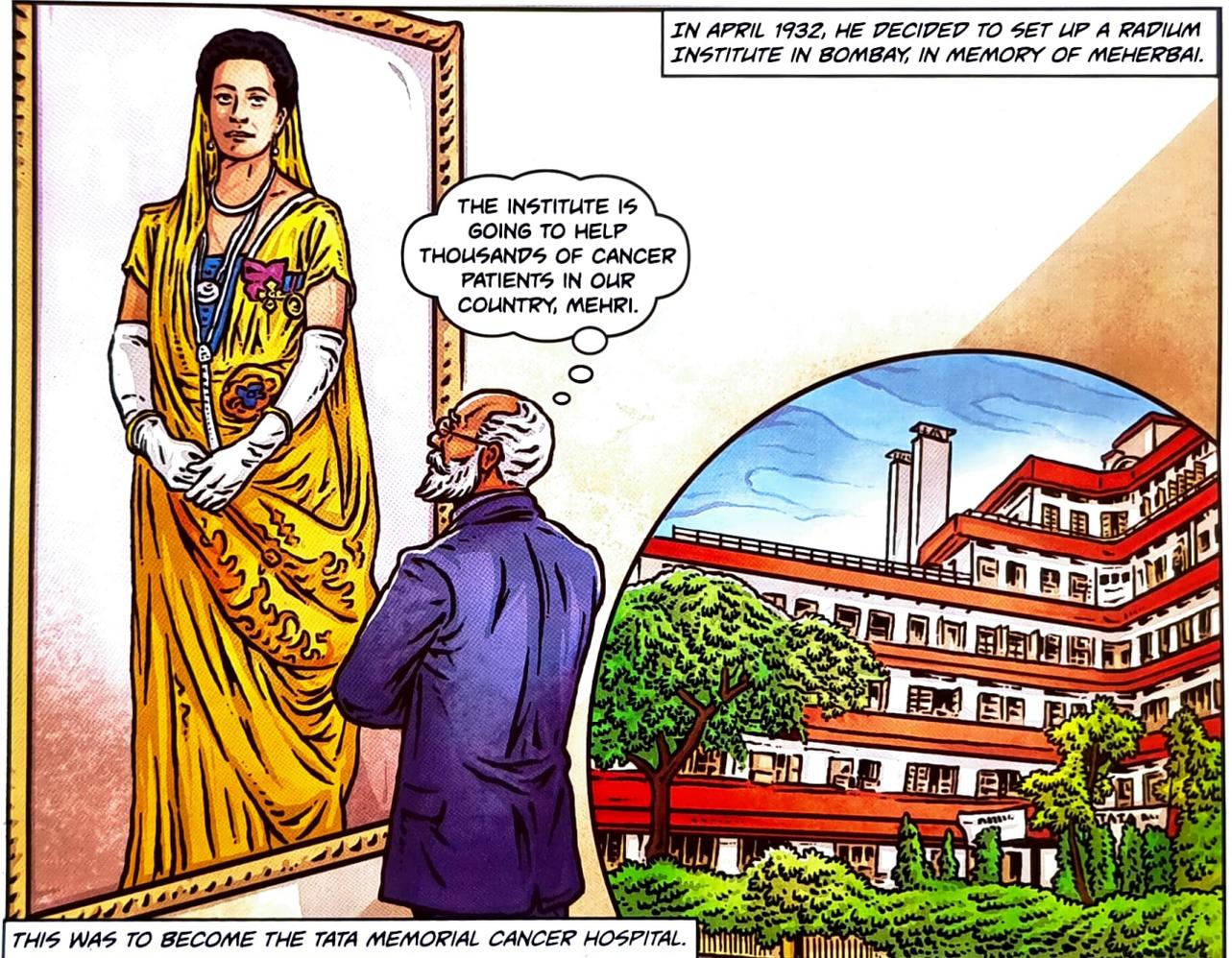
IT WAS REGISTERED ON MARCH 11, 1932.

WE, THE TRUSTEES,  
UNANIMOUSLY AGREE ON THE  
DECISION TO UNDERTAKE ONLY  
SUCH PROJECTS WHICH ARE  
FOR THE GENUINE WELFARE OF  
THE NATION AND WHICH ARE TOO  
MAJOR TO BE CARRIED OUT BY  
ONE INDIVIDUAL ALONE.



IN APRIL 1932, HE DECIDED TO SET UP A RADIIUM  
INSTITUTE IN BOMBAY, IN MEMORY OF MEHERBAI.

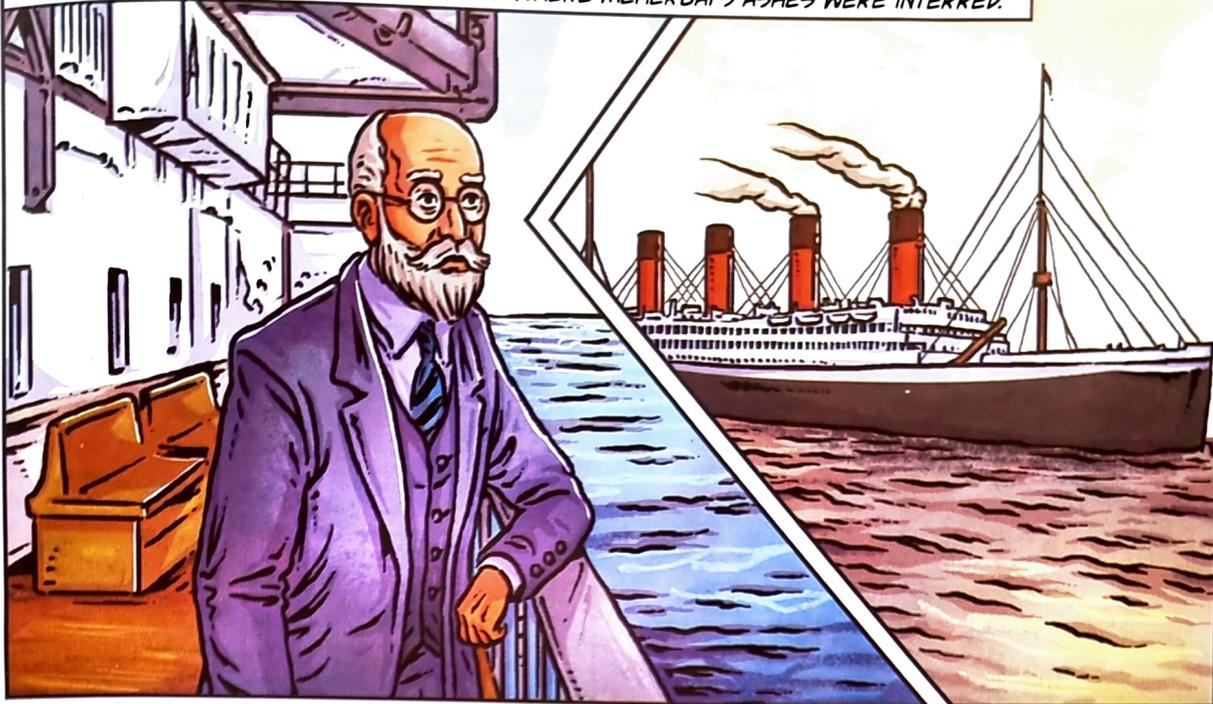
THE INSTITUTE IS  
GOING TO HELP  
THOUSANDS OF CANCER  
PATIENTS IN OUR  
COUNTRY, MEHRI.



THIS WAS TO BECOME THE TATA MEMORIAL CANCER HOSPITAL.

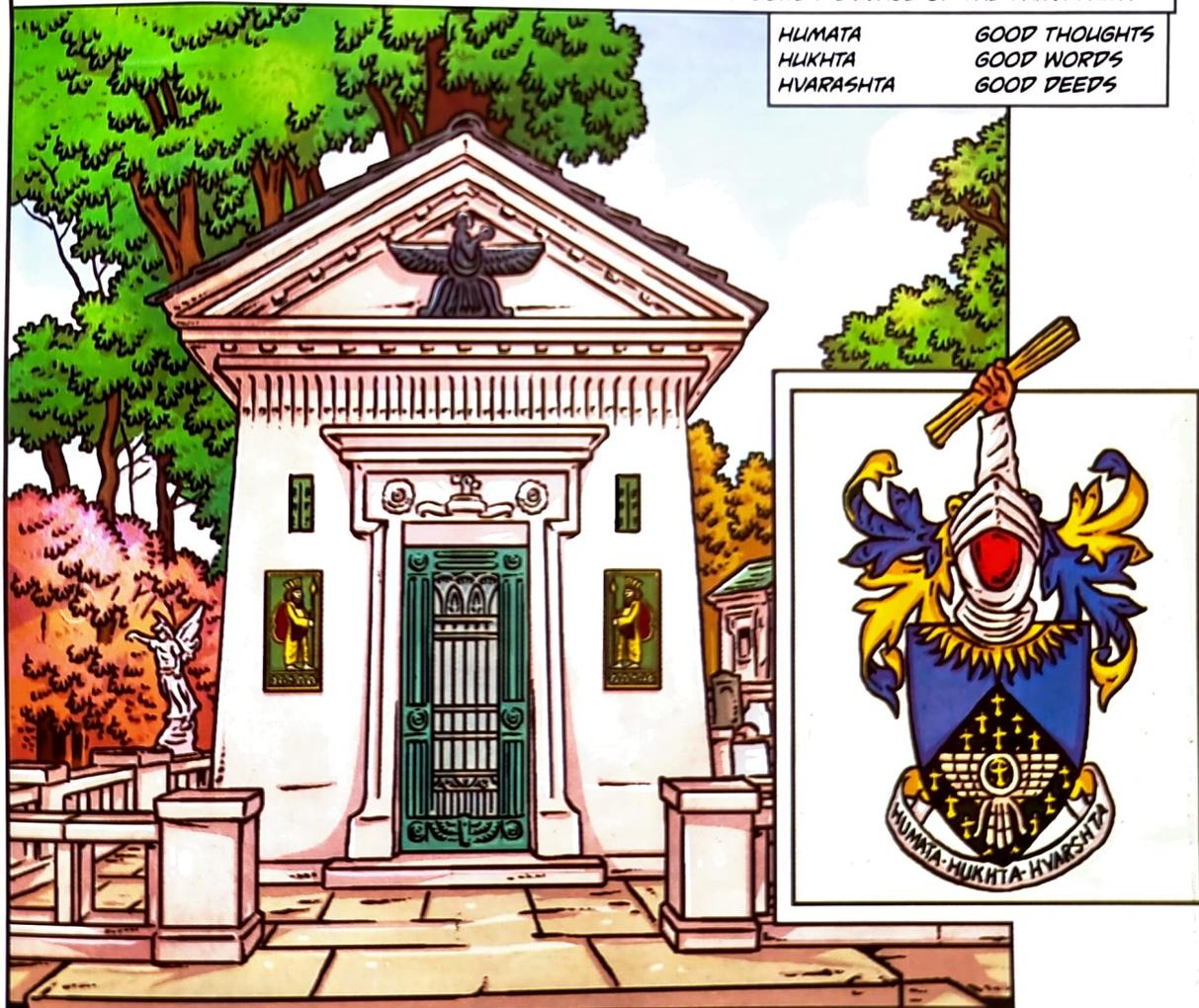
DORABJI TATA

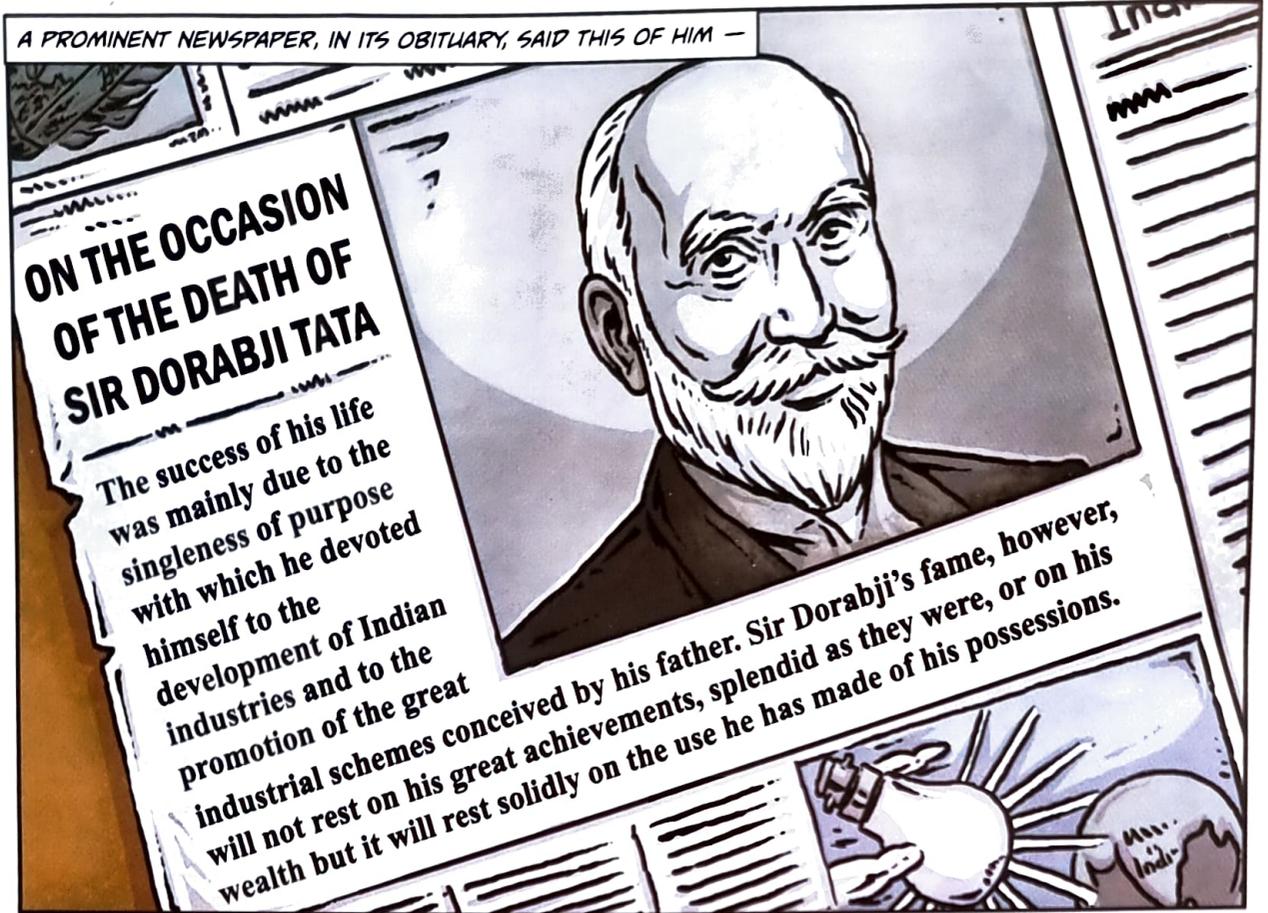
ON 11 APRIL, 1932, DORAB LEFT FOR EUROPE TO DO FURTHER RESEARCH ON THE PROJECT. FROM THERE, HE PLANNED TO VISIT ENGLAND WHERE MEHERBAI'S ASHES WERE INTERRED.



IT WAS ON THIS JOURNEY THAT HE PASSED AWAY ON 3 JUNE, AT BAD KISSINGEN, IN GERMANY, JUST BEFORE MEHERBAI'S FIRST DEATH ANNIVERSARY. HIS ASHES WERE LAID TO REST BESIDE HERS IN A CEMETERY IN ENGLAND. ON THEIR MAUSOLEUM WAS INSCRIBED THE CORE MESSAGE OF THE PARSI FAITH —

HUMATA	GOOD THOUGHTS
HUKHTA	GOOD WORDS
HVARASHTA	GOOD DEEDS

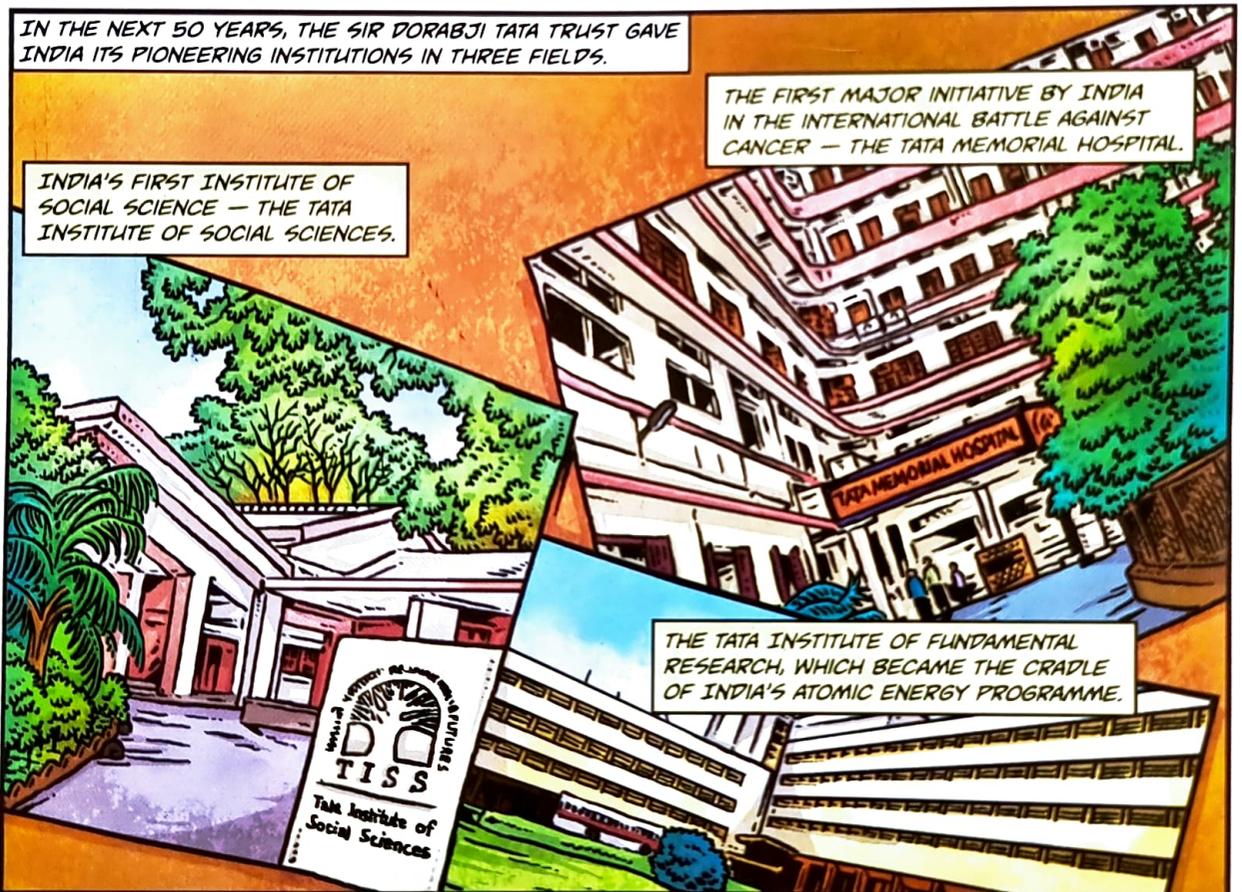




IN THE NEXT 50 YEARS, THE SIR DORABJI TATA TRUST GAVE INDIA ITS PIONEERING INSTITUTIONS IN THREE FIELDS.

INDIA'S FIRST INSTITUTE OF SOCIAL SCIENCE — THE TATA INSTITUTE OF SOCIAL SCIENCES.

THE FIRST MAJOR INITIATIVE BY INDIA IN THE INTERNATIONAL BATTLE AGAINST CANCER — THE TATA MEMORIAL HOSPITAL.



THE TATA INSTITUTE OF FUNDAMENTAL RESEARCH, WHICH BECAME THE CRADLE OF INDIA'S ATOMIC ENERGY PROGRAMME.

THE TRUST CONTINUES TO WORK ACROSS A WIDE RANGE OF DEVELOPMENTAL INITIATIVES EVEN TODAY. IT IS TO SIR DORABJI'S CREDIT THAT INDIA GOT ONE OF ITS OLDEST PHILANTHROPIC TRUSTS WHICH DOES NOT HOLD ANY POLITICAL OR RELIGIOUS AFFILIATIONS. A LIVING PROOF OF THE GREATNESS OF HIS MIND AND BELIEFS.



# DORABJI TATA

INDUSTRIALIST | PHILANTHROPIST | SPORTSMAN

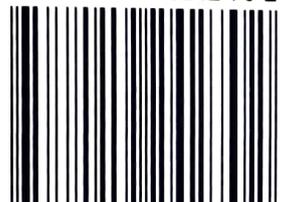
Dorabji Tata was that rare son who successfully brought to life, all his father's dreams. These dreams were no ordinary dreams either. Hydro-electric power for Bombay, production of iron and steel in India, world class educational institutions for Indians...these were the lofty visions that Dorabji took on and implemented.

And he did not stop there. An astute businessman, it was Dorabji Tata who laid the foundation of the heights the Tata Group would go on to achieve. He established companies that produced electricity, oil, soap, cement, steel and added insurance and aviation units. It was also Dorabji Tata, who started one of India's first philanthropic trusts established without any political or religious affiliations. He poured all his money and possessions into this trust, which went on to establish some of our country's finest institutions.

He was selfless, humble, witty and a keen sportsman. He was also the force behind India's participation in the Olympics. Read on to find out more about the multi-faceted Sir Dorabji Tata – industrialist, philanthropist and sportsman.



ISBN 978-81-19242-70-2



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